

# Final Operating Budget FY 2011

Adopted June 21, 2010

Board of Trustees  
Montgomery College

Hercules Pinkney, Interim President



# MONTGOMERY COMMUNITY COLLEGE

## FINAL FY 2011 OPERATING BUDGET

FOR THE FISCAL YEAR BEGINNING JULY 1, 2010

AND ENDING JUNE 30, 2011

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## CHANGING LIVES

*We are in the business of changing lives.*

*Students are the center of our universe.*

*We encourage continuous learning for our students, our faculty, our staff, and our community.*

## ENRICHING OUR COMMUNITY

*We are the community's college.*

*We are the place for intellectual, cultural, social, and political dialogue.*

*We serve a global community.*

## HOLDING OURSELVES ACCOUNTABLE

*We are accountable for key results centered around learning.*

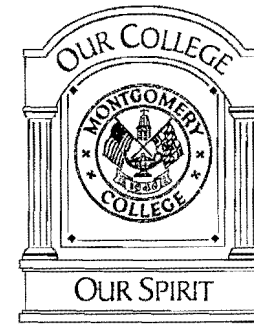
*We will be known for academic excellence by every high school student and community member.*

*We inspire intellectual development through a commitment to the arts and sciences.*

*We lead in meeting economic and workforce development needs.*

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WE WILL TEND TO OUR INTERNAL SPIRIT.



## OUR INTERNAL SPIRIT

*We are committed to high academic and performance standards and take pride in our collective achievements.*

*We are welcoming, compassionate, and service-oriented to our diverse communities.*

*We operate in a creative, innovative, flexible, and responsive manner.*

*We practice collaboration, openness, honesty, and widely shared communications.*

*Integrity, trust, and respect guide our actions.*

*We value and respect academic vitality and excellence.*

*Our spirit is renewed through enthusiasm, celebration, a sense of humor, and fun.*

MONTGOMERY COLLEGE

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## **COLLEGEWIDE GOALS**

- **Goal I: Maximize access, retention and student success.**
- **Goal II: Strengthen and enhance internal and external collaborative partnerships.**
- **Goal III: Promote excellent accountability and continuous learning.**

## **FY 2011 STAFFING SUMMARY**

- Current Fund includes the addition of 18 faculty and 5 staff positions offset by the elimination of 21.75 staff positions. The 18 new faculty positions are needed for enrollment growth primarily in the science and math disciplines. The 5 staff positions will be used to support the Rockville Science center.
- There are no new positions requested in the Other Funds.

MONTGOMERY COLLEGE

**SUMMARY OF POSITIONS**

**FY 2011**

|                                 | Instructional Faculty | Counselors   | Subtotal Faculty | Administrators | Staff           | Total           |
|---------------------------------|-----------------------|--------------|------------------|----------------|-----------------|-----------------|
| <b>OPERATING BUDGET</b>         |                       |              |                  |                |                 |                 |
| ADMINISTRATION                  |                       |              |                  | 31.00          | 151.25          | 182.25          |
| COLLEGEWIDE                     | 0.00                  | 1.00         | 1.00             | 20.00          | 641.00          | 662.00          |
| ROCKVILLE CAMPUS                | 307.00                | 32.00        | 339.00           | 12.00          | 126.60          | 477.60          |
| TAKOMA PARK CAMPUS              | 142.00                | 16.00        | 158.00           | 8.00           | 62.50           | 228.50          |
| GERMANTOWN CAMPUS               | 89.00                 | 16.00        | 105.00           | 6.00           | 49.75           | 160.75          |
| <b>SUBTOTAL</b>                 | <b>538.00</b>         | <b>65.00</b> | <b>603.00</b>    | <b>77.00</b>   | <b>1,031.10</b> | <b>1,711.10</b> |
| WORKFORCE DEV. & CONTINUING ED. | 5.00                  |              | 5.00             | 3.00           | 76.00           | 84.00           |
| AUXILIARY ENTERPRISES           |                       |              |                  |                | 50.00           | 50.00           |
| TRANSPORTATION                  |                       |              |                  |                | 1.00            | 1.00            |
| CABLE TV                        |                       |              |                  |                | 11.00           | 11.00           |
| CAPITAL BUDGET                  |                       |              |                  |                | 29.00           | 29.00           |
| <b>GRAND TOTAL</b>              | <b>543.00</b>         | <b>65.00</b> | <b>608.00</b>    | <b>80.00</b>   | <b>1,198.10</b> | <b>1,886.10</b> |

MONTGOMERY COLLEGE

**SUMMARY OF POSITIONS**

FY 2010- 2008

| <b>OPERATING BUDGET</b> | Instructional<br>Faculty | Counselors   | Subtotal<br>Faculty | Administrators | Staff           | Total           |
|-------------------------|--------------------------|--------------|---------------------|----------------|-----------------|-----------------|
| <b>FY 2010</b>          |                          |              |                     |                |                 |                 |
| ADMINISTRATION          |                          |              |                     | 33.00          | 152.25          | 185.25          |
| COLLEGEWIDE             | 0.00                     | 1.00         | 1.00                | 18.00          | 655.00          | 674.00          |
| ROCKVILLE CAMPUS        | 300.00                   | 32.00        | 332.00              | 12.00          | 123.10          | 467.10          |
| TAKOMA PARK CAMPUS      | 135.00                   | 16.00        | 151.00              | 7.00           | 67.00           | 225.00          |
| GERMANTOWN CAMPUS       | 87.00                    | 15.00        | 102.00              | 6.00           | 50.50           | 158.50          |
| <b>TOTAL</b>            | <b>522.00</b>            | <b>64.00</b> | <b>586.00</b>       | <b>76.00</b>   | <b>1,047.85</b> | <b>1,709.85</b> |
| <b>FY 2009</b>          |                          |              |                     |                |                 |                 |
| ADMINISTRATION          |                          |              |                     | 28.00          | 144.25          | 172.25          |
| COLLEGEWIDE             | 8.00                     | 1.00         | 9.00                | 20.00          | 670.00          | 699.00          |
| ROCKVILLE CAMPUS        | 302.00                   | 32.00        | 334.00              | 13.00          | 126.10          | 473.10          |
| TAKOMA PARK CAMPUS      | 131.00                   | 16.00        | 147.00              | 7.00           | 66.00           | 220.00          |
| GERMANTOWN CAMPUS       | 84.00                    | 14.00        | 98.00               | 6.00           | 51.50           | 155.50          |
| <b>TOTAL</b>            | <b>525.00</b>            | <b>63.00</b> | <b>588.00</b>       | <b>74.00</b>   | <b>1,057.85</b> | <b>1,719.85</b> |
| <b>FY 2008</b>          |                          |              |                     |                |                 |                 |
| ADMINISTRATION          |                          |              |                     | 28.00          | 139.00          | 167.00          |
| COLLEGEWIDE             | 8.00                     | 1.00         | 9.00                | 20.00          | 640.00          | 669.00          |
| ROCKVILLE CAMPUS        | 297.00                   | 31.00        | 328.00              | 13.00          | 125.60          | 466.60          |
| TAKOMA PARK CAMPUS      | 124.00                   | 16.00        | 140.00              | 7.00           | 56.00           | 203.00          |
| GERMANTOWN CAMPUS       | 80.00                    | 13.00        | 93.00               | 6.00           | 48.50           | 147.50          |
| <b>TOTAL</b>            | <b>509.00</b>            | <b>61.00</b> | <b>570.00</b>       | <b>74.00</b>   | <b>1,009.10</b> | <b>1,653.10</b> |



MONTGOMERY COLLEGE

**SUMMARY OF POSITIONS**

FY 2010 - 2008

| <b>OTHER FUNDS</b>              | Instructional Faculty | Counselors | Subtotal Faculty | Administrators | Staff | Total |
|---------------------------------|-----------------------|------------|------------------|----------------|-------|-------|
| <b>FY 2010</b>                  |                       |            |                  |                |       |       |
| WORKFORCE DEV. & CONTINUING ED. | 4.00                  |            | 4.00             | 2.00           | 78.00 | 84.00 |
| AUXILIARY ENTERPRISES           |                       |            |                  |                | 50.00 | 50.00 |
| TRANSPORTATION                  |                       |            |                  |                | 1.00  | 1.00  |
| CABLE TV                        |                       |            |                  |                | 11.00 | 11.00 |
| CAPITAL BUDGET                  |                       |            |                  |                | 29.00 | 29.00 |
| <b>FY 2009</b>                  |                       |            |                  |                |       |       |
| WORKFORCE DEV. & CONTINUING ED. | 1.00                  |            | 1.00             | 4.00           | 79.00 | 84.00 |
| AUXILIARY ENTERPRISES           |                       |            |                  |                | 50.00 | 50.00 |
| TRANSPORTATION                  |                       |            |                  |                | 2.00  | 2.00  |
| CABLE TV                        |                       |            |                  |                | 11.00 | 11.00 |
| CAPITAL BUDGET                  |                       |            |                  |                | 26.00 | 26.00 |
| <b>FY 2008</b>                  |                       |            |                  |                |       |       |
| WORKFORCE DEV. & CONTINUING ED. | 1.00                  |            | 1.00             | 4.00           | 75.00 | 80.00 |
| AUXILIARY ENTERPRISES           |                       |            |                  |                | 45.50 | 45.50 |
| TRANSPORTATION                  |                       |            |                  |                | 2.00  | 2.00  |
| CABLE TV                        |                       |            |                  |                | 11.00 | 11.00 |
| CAPITAL BUDGET                  |                       |            |                  |                | 21.00 | 21.00 |

MONTGOMERY COLLEGE

**FTE STUDENTS PER FULL-TIME BUDGETED POSITION**

**Current Fund**

|                | Fall          |        |        |        |        |        |        |        |        |        |        |        |        |
|----------------|---------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|                | 1998          | 1999   | 2000   | 2001   | 2002   | 2003   | 2004   | 2005   | 2006   | 2007   | 2008   | 2009   | 2010   |
|                | (FY11 Budget) |        |        |        |        |        |        |        |        |        |        |        |        |
| Administrators | 214.01        | 223.50 | 203.69 | 203.19 | 211.24 | 207.82 | 213.38 | 204.23 | 200.37 | 196.51 | 201.32 | 212.61 | 212.60 |
| Faculty        | 25.26         | 25.37  | 24.36  | 25.14  | 25.35  | 24.76  | 24.65  | 24.27  | 24.78  | 25.51  | 25.34  | 27.57  | 27.15  |
| Staff          | 17.31         | 16.10  | 14.93  | 15.30  | 15.15  | 14.57  | 14.70  | 14.64  | 14.38  | 14.41  | 14.08  | 15.42  | 15.88  |

## FY 2011 TOTAL OPERATING BUDGET SUMMARY

### Operating Fund:

- Tax-supported funds (Spending Affordability funds includes the Current Fund, tax-supported grants and the Emergency Plant Maintenance and Repair Fund) budget is \$215.8 million, a 0.8% decrease from the FY 2010 budget.
- Enterprise Funds (Workforce Development and Continuing Education and Auxiliary Enterprises) budget is \$22.6 million, a 1.2 % increase from the FY 2010 budget. These funds do not require a County contribution.
- The Cable TV budget is \$1,302,250, a 8.6% decrease from FY 2010 budget.
- The nontax-supported Grants budget is \$21 million.
- The tax-supported grant of \$400,000 is for the Adult Education and Literacy program.

### Other Funds:

The revenue sources are from fund balances or user fees:

- The 50<sup>th</sup> Anniversary Endowment Fund budget is \$250,000.
- The Transportation Fund budget is \$2.5 million.
- The Major Facilities Reserve Fund is \$2.4 million.

The College's total FY 2011 Operating budget is \$265.9 million, a less than 1% increase from the FY 2010 budget.

MONTGOMERY COLLEGE

**FY2011 SUMMARY OF OPERATING BUDGET**

|  | Spending Affordability |                  |                  |                      | Enterprise Funds*   |                          |                    |                    |                     | Fed/State/<br>Priv. Grts.<br>& Cont.* | MC 50th<br>Endowment | Subtotal             |
|--|------------------------|------------------|------------------|----------------------|---------------------|--------------------------|--------------------|--------------------|---------------------|---------------------------------------|----------------------|----------------------|
|  | Current<br>Fund        | Grants           | EPM&R<br>Fund    | Subtotal             | Wkfc Devl.<br>& CE  | Auxiliary<br>Enterprises | Cable<br>TV*       | Transportn<br>Fund | Subtotal            |                                       |                      |                      |
| <b>Revenues</b>                          |                        |                  |                  |                      |                     |                          |                    |                    |                     |                                       |                      |                      |
| County Contribution                      | \$98,051,990           | \$400,000        | \$250,000        | \$98,701,990         |                     |                          | \$1,287,940        |                    | \$1,287,940         |                                       |                      | \$99,989,930         |
| Tuition & Tuition-Related*               | 76,748,807             |                  |                  | 76,748,807           | \$8,250,000         |                          |                    |                    | 8,250,000           |                                       |                      | 84,998,807           |
| Other Student Fees                       | 1,324,785              |                  |                  | 1,324,785            |                     |                          |                    | \$2,400,000        | 2,400,000           |                                       |                      | 3,724,785            |
| State Aid                                | 30,610,336             |                  |                  | 30,610,336           | 4,372,136           |                          |                    |                    | 4,372,136           |                                       |                      | 34,982,472           |
| Federal Grants (SFA Allow)               | 300,000                |                  |                  | 300,000              |                     |                          |                    |                    | -                   | \$13,073,000                          |                      | 13,373,000           |
| State Contracts/Grants                   |                        |                  |                  | -                    |                     |                          |                    |                    | -                   | 5,570,000                             |                      | 5,570,000            |
| Contracts for Services                   |                        |                  |                  | -                    |                     | \$4,682,200              |                    |                    | 4,682,200           |                                       |                      | 4,682,200            |
| Interest                                 | 250,000                |                  | 5,000            | 255,000              | 150,000             | 24,000                   |                    | 70,000             | 244,000             |                                       | \$5,000              | 504,000              |
| Performing Arts Center                   | 115,000                |                  |                  | 115,000              |                     | 400,000                  |                    |                    | 400,000             |                                       |                      | 515,000              |
| Other Revenues                           | 800,000                |                  |                  | 800,000              | 250,000             | 1,250,000                |                    | 200,000            | 1,700,000           | 2,390,000                             |                      | 4,890,000            |
| <b>Total Revenues</b>                    | <b>208,200,918</b>     | <b>400,000</b>   | <b>255,000</b>   | <b>208,855,918</b>   | <b>13,022,136</b>   | <b>6,356,200</b>         | <b>1,287,940</b>   | <b>2,670,000</b>   | <b>23,336,276</b>   | <b>21,033,000</b>                     | <b>5,000</b>         | <b>253,230,194</b>   |
| <b>Transfers Among Funds</b>             |                        |                  |                  |                      |                     |                          |                    |                    |                     |                                       |                      |                      |
| <b>Mandatory transfers (expenses):</b>   |                        |                  |                  |                      |                     |                          |                    |                    |                     |                                       |                      |                      |
| FWS - Financial Aid                      |                        |                  |                  |                      |                     |                          |                    |                    |                     |                                       |                      | 0                    |
| Perkins - Financial Aid                  |                        |                  |                  |                      |                     |                          |                    |                    |                     |                                       |                      | -                    |
| SEOG - Financial Aid                     |                        |                  |                  |                      |                     |                          |                    |                    |                     |                                       |                      | 0                    |
| <b>Nonmandatory transfers (revenue):</b> |                        |                  |                  |                      |                     |                          |                    |                    |                     |                                       |                      |                      |
| Contin. Education Overhead               |                        |                  |                  |                      |                     |                          |                    |                    |                     |                                       |                      | -                    |
| Aux. Enterprises Overhead                |                        |                  |                  |                      |                     |                          |                    |                    |                     |                                       |                      | -                    |
| <b>Total Transfers</b>                   | <b>0</b>               | <b>-</b>         | <b>-</b>         | <b>0</b>             | <b>-</b>            | <b>-</b>                 | <b>-</b>           | <b>-</b>           | <b>-</b>            | <b>-</b>                              | <b>-</b>             | <b>0</b>             |
| Fund Balance 6/30/10 1)                  | 10,323,758             | -                | 598,146          | 10,921,904           | 7,959,896           | 3,189,331                | 211,096            | 4,761,928          | 16,122,251          | -                                     | 627,560              | 27,671,715           |
| <b>TOTAL RESOURCES</b>                   | <b>218,524,676</b>     | <b>400,000</b>   | <b>853,146</b>   | <b>219,777,822</b>   | <b>20,982,032</b>   | <b>9,545,531</b>         | <b>1,499,036</b>   | <b>7,431,928</b>   | <b>39,458,527</b>   | <b>21,033,000</b>                     | <b>632,560</b>       | <b>280,901,909</b>   |
| <b>Expenditures</b>                      |                        |                  |                  |                      |                     |                          |                    |                    |                     |                                       |                      |                      |
| Instruction (10)                         | (82,471,262)           |                  |                  | (82,471,262)         | (16,040,583)        |                          |                    |                    | (16,040,583)        |                                       |                      | (98,511,845)         |
| Academic Support (40)                    | (28,896,440)           |                  |                  | (28,896,440)         |                     |                          | (1,302,250)        |                    | (1,302,250)         |                                       |                      | (30,198,690)         |
| Student Services (50)                    | (25,751,672)           |                  |                  | (25,751,672)         |                     |                          |                    |                    | -                   |                                       |                      | (25,751,672)         |
| Op. & Maint. of Plant (60)               | (32,821,727)           |                  | (350,000)        | (33,171,727)         |                     |                          |                    |                    | -                   |                                       |                      | (33,171,727)         |
| Institutional Support (70)               | (41,786,700)           |                  |                  | (41,786,700)         |                     |                          |                    |                    | -                   |                                       |                      | (41,786,700)         |
| Scholarship & Fellowships                | (3,296,875)            |                  |                  | (3,296,875)          | (96,000)            |                          |                    |                    | (96,000)            |                                       |                      | (3,392,875)          |
| Auxiliary Expenditures                   |                        |                  |                  | -                    |                     | (6,464,561)              |                    | (2,500,000)        | (8,964,561)         |                                       |                      | (8,964,561)          |
| Grant & Endowmt Expenditures             |                        | (400,000)        |                  | (400,000)            |                     |                          |                    |                    | -                   | (21,033,000)                          | (250,000)            | (22,083,000)         |
| <b>Total Expenditures</b>                | <b>(215,024,676)</b>   | <b>(400,000)</b> | <b>(350,000)</b> | <b>(215,774,676)</b> | <b>(16,136,583)</b> | <b>(6,464,561)</b>       | <b>(1,302,250)</b> | <b>(2,500,000)</b> | <b>(26,403,394)</b> | <b>(21,033,000)</b>                   | <b>(250,000)</b>     | <b>(263,461,070)</b> |
| <b>Use of Fund Balance</b>               | <b>6,823,758</b>       | <b>-</b>         | <b>95,000</b>    | <b>6,918,758</b>     | <b>3,114,447</b>    | <b>108,361</b>           | <b>14,310</b>      | <b>-</b>           | <b>3,067,118</b>    | <b>-</b>                              | <b>245,000</b>       | <b>10,230,876</b>    |
| <b>Projected FB 6/30/11</b>              | <b>\$3,500,000</b>     | <b>-</b>         | <b>\$503,146</b> | <b>\$4,003,146</b>   | <b>\$4,845,449</b>  | <b>\$3,080,970</b>       | <b>\$196,786</b>   | <b>\$4,931,928</b> | <b>\$13,055,133</b> | <b>-</b>                              | <b>\$382,560</b>     | <b>\$17,440,839</b>  |

\* Excluded from Spending Affordability calculation.

MONTGOMERY COLLEGE

FY2011 SUMMARY OF OPERATING BUDGET

|                                   | Subtotal<br>from page 1 | Major Facilities<br>Reserve Fund* |  |  |  |  | Total                |
|-----------------------------------|-------------------------|-----------------------------------|--|--|--|--|----------------------|
| <b>Revenues</b>                   |                         |                                   |  |  |  |  |                      |
| County Contribution               | \$99,989,930            |                                   |  |  |  |  | \$99,989,930         |
| Tuition & Tuition-Related*        | 84,998,807              |                                   |  |  |  |  | 84,998,807           |
| Other Student Fees                | 3,724,785               | \$3,000,000                       |  |  |  |  | 6,724,785            |
| State Aid                         | 34,982,472              |                                   |  |  |  |  | 34,982,472           |
| Federal Grants (SFA Allow)        | 13,373,000              |                                   |  |  |  |  | 13,373,000           |
| State Contracts/Grants            | 5,570,000               |                                   |  |  |  |  | 5,570,000            |
| Contracts for Services            | 4,682,200               |                                   |  |  |  |  | 4,682,200            |
| Interest                          | 504,000                 | 70,000                            |  |  |  |  | 574,000              |
| Performing Arts Center            | 515,000                 |                                   |  |  |  |  | 515,000              |
| Other Revenues                    | 4,890,000               |                                   |  |  |  |  | 4,890,000            |
| <b>Total Revenues</b>             | <b>\$253,230,194</b>    | <b>3,070,000</b>                  |  |  |  |  | <b>256,300,194</b>   |
| <b>Transfers Among Funds</b>      |                         |                                   |  |  |  |  |                      |
| Mandatory transfers (expenses):   |                         |                                   |  |  |  |  |                      |
| FWS - Financial Aid               | 0                       |                                   |  |  |  |  | -                    |
| Perkins - Financial Aid           | -                       |                                   |  |  |  |  | -                    |
| SEOG - Financial Aid              | 0                       |                                   |  |  |  |  | -                    |
| Nonmandatory transfers (revenue): |                         |                                   |  |  |  |  |                      |
| Contin. Education Overhead        | -                       |                                   |  |  |  |  | -                    |
| Aux. Enterprises Overhead         | -                       |                                   |  |  |  |  | -                    |
| Total Transfers                   | 0                       |                                   |  |  |  |  | -                    |
| Fund Balance 6/30/10 1)           | 27,671,715              | 3,458,348                         |  |  |  |  | 31,130,063           |
| <b>TOTAL RESOURCES</b>            | <b>280,901,909</b>      | <b>6,528,348</b>                  |  |  |  |  | <b>287,430,257</b>   |
| <b>Expenditures</b>               |                         |                                   |  |  |  |  |                      |
| Instruction (10)                  | (98,511,845)            |                                   |  |  |  |  | (98,511,845)         |
| Academic Support (40)             | (30,198,690)            |                                   |  |  |  |  | (30,198,690)         |
| Student Services (50)             | (25,751,672)            |                                   |  |  |  |  | (25,751,672)         |
| Op. & Maint. of Plant (60)        | (33,171,727)            | (2,400,000)                       |  |  |  |  | (35,571,727)         |
| Institutional Support (70)        | (41,786,700)            |                                   |  |  |  |  | (41,786,700)         |
| Scholarship & Fellowships         | (3,392,875)             |                                   |  |  |  |  | (3,392,875)          |
| Auxiliary Expenditures            | (8,964,561)             |                                   |  |  |  |  | (8,964,561)          |
| Grant & Endowmt Expenditures      | (22,083,000)            |                                   |  |  |  |  | (22,083,000)         |
| <b>Total Expenditures</b>         | <b>(263,461,070)</b>    | <b>(2,400,000)</b>                |  |  |  |  | <b>(265,861,070)</b> |
| <b>Use of Fund Balance</b>        | <b>10,230,876</b>       | <b>4,128,348</b>                  |  |  |  |  | <b>14,359,224</b>    |
| <b>Projected FB 6/30/11</b>       | <b>\$17,440,839</b>     | <b>\$4,128,348</b>                |  |  |  |  | <b>21,569,187</b>    |

\* Excluded from Spending Affordability calculation.

MONTGOMERY COLLEGE

**COMBINED COLLEGE SUMMARY BY FUND AND PROGRAM**

| <b>Current Fund</b>                                   | <b><u>FY 2011 Budget</u></b> | <b><u>FY 2010 Budget</u></b> | <b><u>FY 2009 Actual</u></b> |
|---|------------------------------|------------------------------|------------------------------|
| Instruction   | \$82,471,262                 | \$81,114,905                 | \$77,746,821                 |
| Academic Support                                      | 28,896,440                   | 30,678,786                   | 27,023,369                   |
| Student Services                                      | 25,751,672                   | 26,832,618                   | 26,016,527                   |
| Operation and Maintenance of Plant                    | 32,821,727                   | 32,266,365                   | 30,217,710                   |
| Institutional Support                                 | 41,786,700                   | 42,753,629                   | 40,496,990                   |
| Scholarships/Fellowships                              | 3,296,875                    | 3,152,760                    | 3,053,011                    |
| <b>Total</b>  | <b>215,024,676</b>           | <b>216,799,063</b>           | <b>204,554,428</b>           |
| <b>Workforce Development and Continuing Education</b> |                              |                              |                              |
| Instruction   | 16,040,583                   | 16,040,583                   | 11,400,687                   |
| Scholarships/Fellowships                              |                              |                              |                              |
| Institutional Support                                 | 96,000                       | 96,000                       | 50,883                       |
| <b>Total</b>  | <b>16,136,583</b>            | <b>16,136,583</b>            | <b>11,451,570</b>            |
| <b>Auxiliary Services - Auxiliary Expenditures</b>    | 6,464,561                    | 6,189,822                    | 3,988,119                    |
| <b>Cable Television Academic Support</b>              | 1,302,250                    | 1,424,200                    | 1,319,266                    |
| <b>Emergency, Plant, Maintenance and Repair Fund</b>  |                              |                              |                              |
| Operation and Maintenance of Plant                    | 350,000                      | 350,000                      | 97,860                       |
| <b>Tranportation Fund - Auxiliary Expenditures</b>    | 2,500,000                    | 2,500,000                    | 550,000                      |
| <b>50th Anniversary Endowment Fund</b>                |                              |                              |                              |
| Grants and Endowment Expenditures                     | 250,000                      | 250,000                      | 31,157                       |
| <b>Major Facilities Reserve Fund</b>                  |                              |                              |                              |
| Operation and Maintenance of Plant                    | 2,400,000                    | 2,400,000                    | 2,352,556                    |
| <b>Grants and Contracts*</b>                          | <b>21,433,000</b>            | <b>19,548,000</b>            | <b>8,729,099</b>             |
| <b>Total All Funds</b>                                | <b>\$265,861,070</b>         | <b>\$265,597,668</b>         | <b>\$233,074,055</b>         |

\* Includes Spending Affordability Tax-supported grants.

## **FY 2011 CURRENT FUND SUMMARY**

### *REVENUE*

- State funding has been cut substantially and now at the FY08 funding level. The amount in the current fund budget is \$29,610,336 plus an additional \$1million of allocated from WD and CE for a total of \$30,610,336.
- Tuition and fee revenue includes a \$5/\$10/\$15 in-county, in-State, out-of-State tuition increase per credit hour.
- County funding is \$98,051,990 a 7.9% decrease from the prior year.
- The Current Fund balance use is \$6,823,758 which includes \$1,140,541 from the FY09 County Budget Savings program and \$535,000 from the FY10 County Budget Savings Program. The College is also using an additional \$1.5 million use of fund balance to offset some of the decrease in State aid.

MONTGOMERY COLLEGE

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**FY 2011 CURRENT FUND**

| <i>EXPENDITURES</i>  | (000s)        |
|--|---------------|
| FY 2010 Final Budget   | \$216,799     |
| Increase for 18 new faculty, net of part-time faculty salaries     | 684           |
| Elimination of 21.75 positions                                     | (1,151)       |
| Increase for enrollment growth                                     | 1,675         |
| Increase for benefits  | 852           |
| Increase for utilities   | 857           |
| Increase for Rockville Campus Science Center and leased facilities | 1,608         |
| Increase in Risk Management  | 173           |
| Increase for BOT grants  | 144           |
| Decrease for other, net  | (6,616)       |
| Total  | <hr/> (1,774) |
| FY 2011 Final Budget   | \$215,025     |



MONTGOMERY COLLEGE

**SOURCES OF FUNDS AND EXPENDITURES**

**Current Fund**

|                                       | <u>FY 2011 Budget</u> | <u>FY 2010 Budget</u> | <u>FY 2009 Actual</u> |
|---------------------------------------|-----------------------|-----------------------|-----------------------|
| <b>SOURCES OF FUNDS</b>               |                       |                       |                       |
| Tuition and Related Charges           | \$ 76,748,807         | \$ 70,084,943         | 66,370,622            |
| Other Student Fees                    | 1,324,785             | 1,041,516             | 1,016,417             |
| County Contribution                   | 98,051,990            | 106,457,775           | 104,804,553           |
| State Aid                             | 30,610,336            | 32,501,008            | 30,320,340            |
| Fed. State & Priv. Gifts & Grants     | 300,000               | 300,000               | 286,393               |
| Other Revenues                        | 1,165,000             | 1,303,000             | 1,963,562             |
| Revenue Transfers                     |                       | (450,000)             | (386,905)             |
| Use of Fund Balance                   | 6,823,758             | 5,560,821             |                       |
| <b>TOTAL SOURCES OF FUNDS</b>         | <u>215,024,676</u>    | <u>216,799,063</u>    | <u>204,374,982</u>    |
| <b>EXPENDITURES</b>                   |                       |                       |                       |
| <b>SALARIES AND BENEFITS</b>          | 169,647,383           | 170,311,594           | 160,807,459           |
| <b>OTHER OPERATING EXPENSES</b>       |                       |                       |                       |
| Contracted Services                   | 21,213,974            | 21,867,322            | 23,865,737            |
| Supplies                              | 5,752,470             | 5,914,452             | 4,870,695             |
| Communications                        | 2,208,250             | 2,431,564             | 1,739,724             |
| Conferences and Meetings              | 1,812,834             | 2,867,548             | 1,284,770             |
| BOT Grants                            | 3,301,875             | 3,157,760             | 3,053,011             |
| Utilities                             | 8,321,690             | 7,314,720             | 6,253,985             |
| Fixed Charges                         | 746,808               | 546,558               | 482,973               |
| <b>TOTAL OTHER OPERATING EXPENSES</b> | <u>43,357,901</u>     | <u>44,099,924</u>     | <u>41,550,895</u>     |
| <b>FURNITURE AND EQUIPMENT</b>        |                       |                       |                       |
| Replacement                           | 166,790               | 187,236               | 157,877               |
| Additional                            | 1,852,602             | 2,200,309             | 2,038,197             |
| <b>TOTAL FURNITURE AND EQUIPMENT</b>  | <u>2,019,392</u>      | <u>2,387,545</u>      | <u>2,196,074</u>      |
| <b>TOTAL EXPENDITURES</b>             | <u>\$ 215,024,676</u> | <u>\$ 216,799,063</u> | <u>\$ 204,554,428</u> |

MONTGOMERY COLLEGE

**SOURCES OF FUNDS AND EXPENDITURES**

(000s)

**Current Fund**

| SOURCES OF FUNDS                       | FY 2011<br>Budget | FY 2010<br>Budget | Increase/Decrease |         |
|--|-------------------|-------------------|-------------------|---------|
|  |                   |                   | Amount            | %       |
| Tuition and Related Charges            | \$76,749          | \$70,085          | \$6,664           | 9.5     |
| Other Student Fees                     | 1,325             | 1,041             | 284               | 27.3    |
| County Contribution                    | 98,052            | 106,458           | (8,406)           | (7.9)   |
| State Aid                              | 30,610            | 32,501            | (1,891)           | (5.8)   |
| Fed'l., State & Private Gifts & Grants | 300               | 300               | -                 | -       |
| Other Revenues                         | 1,165             | 1,303             | (138)             | (10.6)  |
| Subtotal                               | 208,201           | 211,688           | (3,487)           | (1.6)   |
| Nonmandatory Transfers                 | 0                 | 0                 | 0                 | -       |
| Use of Fund Balance                    | 6,824             | 5,561             | 1,263             | 22.7    |
| <b>TOTAL SOURCE OF FUNDS</b>           | 215,025           | 217,249           | (2,224)           | (1.0)   |
| <b>EXPENDITURES</b>                    |                   |                   |                   |         |
| SALARIES & BENEFITS                    | 169,647           | 170,312           | (665)             | (0.4)   |
| OTHER OPERATING EXPENSES:              |                   |                   |                   |         |
| Contracted Services                    | 21,214            | 21,867            | (653)             | (3.0)   |
| Supplies and Materials                 | 5,753             | 5,914             | (161)             | (2.7)   |
| Communications                         | 2,208             | 2,432             | (224)             | (9.2)   |
| Conferences and Meetings               | 1,813             | 2,867             | (1,054)           | (36.8)  |
| Scholarships                           | 3,302             | 3,158             | 144               | 4.6     |
| Utilities                              | 8,322             | 7,315             | 1,007             | 13.8    |
| Fixed Charges                          | 747               | 547               | 200               | 36.6    |
| Subtotal                               | 43,359            | 44,100            | (741)             | (1.7)   |
| FURNITURE AND EQUIPMENT                | 2,019             | 2,387             | (368)             | (15.4)  |
| SUBTOTAL EXPENDITURES                  | 215,025           | 216,799           | (1,774)           | (0.8)   |
| MANDATORY TRANSFERS                    | 0                 | 450               | (450)             | (100.0) |
| <b>TOTAL USE OF FUNDS</b>              | \$215,025         | \$217,249         | (2,224)           | (1.0)   |

MONTGOMERY COLLEGE

**EXPENDITURES BY PROGRAM**

**Current Fund**

|                            | FY 2011 Budget       |               | FY 2010 Budget       |               | FY 2009 Actual       |               |
|----------------------------|----------------------|---------------|----------------------|---------------|----------------------|---------------|
|                            | \$                   | % of Total    | \$                   | % of Total    | \$                   | % of Total    |
| Instruction                | \$82,471,262         | 38.35         | \$81,114,905         | 37.41         | \$77,746,821         | 38.01         |
| Academic Support           | 28,896,440           | 13.44         | 30,678,786           | 14.15         | 27,023,369           | 13.21         |
| Student Services           | 25,751,672           | 11.98         | 26,832,618           | 12.38         | 26,016,527           | 12.72         |
| Operation and Mtc of Plant | 32,821,727           | 15.26         | 32,266,365           | 14.88         | 30,217,710           | 14.77         |
| Institutional Support      | 41,786,700           | 19.43         | 42,753,629           | 19.72         | 40,496,990           | 19.80         |
| Scholarships/Fellowships   | 3,296,875            | 1.53          | 3,152,760            | 1.45          | 3,053,011            | 1.49          |
| <b>TOTAL</b>               | <b>\$215,024,676</b> | <b>100.00</b> | <b>\$216,799,063</b> | <b>100.00</b> | <b>\$204,554,428</b> | <b>100.00</b> |

MONTGOMERY COLLEGE

**SUMMARY OF EXPENDITURES**

(000s)

**Current Fund**

|                                  | <u>FY 2011 Budget</u>   | <u>% of Total</u>   |
|----------------------------------|-------------------------|---------------------|
| <b>EXPENDITURES</b>              |                         |                     |
| Salaries and Benefits            | \$169,647               | 78.9                |
| Contracted Services              | 21,214                  | 9.9                 |
| Supplies and Materials           | 5,752                   | 2.7                 |
| Communications                   | 2,208                   | 1.0                 |
| Conferences and Meetings         | 1,813                   | 0.8                 |
| BOT Grants                       | 3,302                   | 1.5                 |
| Utilities                        | 8,322                   | 3.9                 |
| Fixed Charges                    | 747                     | 0.3                 |
| Subtotal                         | <u>43,358</u>           | <u>20.1</u>         |
| <b>FURNITURE &amp; EQUIPMENT</b> |                         |                     |
| Replacement                      | 167                     | 0.1                 |
| Additional                       | 1,852                   | 0.9                 |
| Subtotal                         | <u>2,019</u>            | <u>1.0</u>          |
| <b>TOTAL EXPENDITURES</b>        | <u><u>\$215,024</u></u> | <u><u>100.0</u></u> |

MONTGOMERY COLLEGE

**SUMMARY OF BENEFITS**

Current Fund

|                                     | FY 2011<br>Budget |                     | FY 2010<br>Budget |                     | Increase over prior year |             | FY 2009<br>Actual   | FY 2008<br>Actual   |
|-------------------------------------|-------------------|---------------------|-------------------|---------------------|--------------------------|-------------|---------------------|---------------------|
|                                     | % of Total        | \$                  | % of Total        | \$                  | Amount                   | %           |                     |                     |
| 5501 FICA                           | 36.14             | 10,300,000          | 35.09             | 10,000,000          | \$ 300,000               | 3.00        | \$ 9,744,650        | \$ 8,929,545        |
| 5502 Retirement - Employee System   | 6.49              | 1,850,000           | 6.05              | 1,725,000           | 125,000                  | 7.25        | 2,474,915           | 2,017,640           |
| 5503 Group Insurance Retirees       | 9.30              | 2,650,000           | 9.82              | 2,800,000           | (150,000)                | (5.36)      | 2,766,244           | 2,500,000           |
| 5504 Insurance - Active             | 40.70             | 11,600,000          | 38.60             | 11,000,000          | 600,000                  | 5.45        | 9,636,722           | 8,696,181           |
| 5505 Recognition Awards             | 0.18              | 50,000              | 0.26              | 75,000              | (25,000)                 | -           | 47,400              | 48,750              |
| 5506 Educational Assistance Benefit | 2.81              | 800,000             | 2.63              | 750,000             | 50,000                   | 6.67        | 735,998             | 689,710             |
| 5507 Compensated Absences           | 3.34              | 951,000             | 3.21              | 914,000             | 37,000                   | 4.05        | 871,225             | 836,859             |
| 5508 Post-Retirement Contingency*   | 0.00              |                     | 0.00              | -                   | -                        | -           | 700,000             | 606,400             |
| 5509 Other Benefits                 | 0.26              | 75,000              | 0.65              | 185,000             | (110,000)                | (59.46)     | 81,715              | 79,853              |
| 5510 Unemployment Compensation      | 0.56              | 160,000             | 0.47              | 135,000             | 25,000                   | 18.52       | 134,343             | 74,771              |
| 5511 Service Charge Reimbursement   | 0.09              | 25,000              | 0.09              | 25,000              | -                        | -           | 19,637              | 13,228              |
| 5512 Disability Related Services    | 0.14              | 40,000              | 0.14              | 40,000              | -                        | -           | 7,626               | 21,258              |
| <b>TOTAL Employee Benefits</b>      | <b>100.00</b>     | <b>\$28,501,000</b> | <b>97.01</b>      | <b>\$27,649,000</b> | <b>852,000</b>           | <b>3.08</b> | <b>\$27,220,475</b> | <b>\$24,514,195</b> |

\* Eliminated by the County Executive as a Cost Savings measure in FY11.

**FY 2011 WORKFORCE DEVELOPMENT  
AND CONTINUING EDUCATION SUMMARY**

- State aid has been decreased to the FY08 funding level and is \$4,372,136. The amount of state aid allocated to WD and CE would have been \$5,372,136 but \$1 million was transferred to the Current Fund to help fund the College Operating budget.
- The FY 2011 budget is \$16.1 million, the same amount as in the prior year.
- Workforce Development & Continuing Education expects an increase in enrollments due to growth of the following programs: on-line course offerings, course offerings in vocational ESL, Green Technology training, Program Management Institute, contract GSA training, ESL instructor series, Germantown course offerings, and expansion of programs into east county area.
- There are no new positions in FY 2011.

MONTGOMERY COLLEGE

**SOURCES OF FUNDS AND EXPENDITURES**

**Workforce Development and Continuing Education**

| <b>SOURCES OF FUNDS</b>                | <b>FY 2011 Budget</b> | <b>FY 2010 Budget</b> | <b>FY 2009 Actual</b> |
|--|-----------------------|-----------------------|-----------------------|
| Tuition and Fees                       | \$ 8,250,000          | \$ 7,175,000          | \$ 6,035,865          |
| State Aid                              | 4,372,136             | 6,094,180             | 7,256,003             |
| Federal State & Private Gifts & Grants | -                     | -                     | -                     |
| Other Revenues                         | 400,000               | 400,000               | 173,579               |
| Revenue Transfers                      | -                     | -                     | -                     |
| Use of Fund Balance                    | 3,114,447             | 2,467,403             | -                     |
| <b>TOTAL SOURCES OF FUNDS</b>          | <b>16,136,583</b>     | <b>16,136,583</b>     | <b>13,465,447</b>     |
| <b>EXPENDITURES</b>                    |                       |                       |                       |
| <b>SALARIES AND BENEFITS</b>           | 11,234,478            | 10,758,028            | 8,228,624             |
| <b>OTHER OPERATING EXPENSES</b>        |                       |                       |                       |
| Contracted Services                    | 2,968,125             | 3,342,800             | 2,559,559             |
| Supplies                               | 509,961               | 477,450               | 371,474               |
| Communications                         | 198,105               | 253,105               | 149,735               |
| Conferences and Meetings               | 416,075               | 373,200               | 58,217                |
| Scholarships                           | 96,000                | 96,000                | 50,883                |
| Fixed Charges                          | -                     | -                     | -                     |
| <b>TOTAL OTHER OPERATING EXPENSES</b>  | <b>4,188,266</b>      | <b>4,542,555</b>      | <b>3,189,868</b>      |
| <b>FURNITURE AND EQUIPMENT</b>         |                       |                       |                       |
| Replacement                            | 6,000                 | 6,000                 | -                     |
| Additional                             | 707,839               | 830,000               | 33,078                |
| <b>TOTAL FURNITURE AND EQUIPMENT</b>   | <b>713,839</b>        | <b>836,000</b>        | <b>33,078</b>         |
| <b>TOTAL EXPENDITURES</b>              | <b>\$ 16,136,583</b>  | <b>\$ 16,136,583</b>  | <b>\$ 11,451,570</b>  |

**FY 2011 EMERGENCY PLANT MAINTENANCE AND REPAIR FUND SUMMARY**

- The FY 2011 budget is \$350,000.
- County funding is \$250,000, the same amount as the prior year.



MONTGOMERY COLLEGE

**SOURCES OF FUNDS AND EXPENDITURES**

**Emergency Plant Maintenance and Repair Fund**

| <b>SOURCES OF FUNDS</b>               | <b><u>FY 2011 Budget</u></b> | <b><u>FY 2010 Budget</u></b> | <b><u>FY 2009 Actual</u></b> |
|---------------------------------------|------------------------------|------------------------------|------------------------------|
| County Contribution                   | \$ 250,000                   | \$ 250,000                   | \$ 250,000                   |
| Interest Income                       | 5,000                        | 2,000                        | 8,022                        |
| Use of Fund Balance                   | 95,000                       | 98,000                       |                              |
| <b>TOTAL SOURCES OF FUNDS</b>         | <b><u>350,000</u></b>        | <b><u>350,000</u></b>        | <b><u>258,022</u></b>        |
| <b>EXPENDITURES</b>                   |                              |                              |                              |
| <b>SALARIES AND BENEFITS</b>          | -                            | -                            | -                            |
| <b>OTHER OPERATING EXPENSES</b>       |                              |                              |                              |
| Contracted Services                   | 350,000                      | 350,000                      | 97,860                       |
| <b>TOTAL OTHER OPERATING EXPENSES</b> | <b><u>350,000</u></b>        | <b><u>350,000</u></b>        | <b><u>97,860</u></b>         |
| <b>FURNITURE AND EQUIPMENT</b>        |                              |                              |                              |
| Replacement                           | -                            | -                            | -                            |
| Additional                            | -                            | -                            | -                            |
| <b>TOTAL FURNITURE AND EQUIPMENT</b>  | <b><u>-</u></b>              | <b><u>-</u></b>              | <b><u>-</u></b>              |
| <b>TOTAL EXPENDITURES</b>             | <b><u>\$ 350,000</u></b>     | <b><u>\$ 350,000</u></b>     | <b><u>\$ 97,860</u></b>      |

## **FY 2011 CABLE TV SUMMARY**

- The FY 2011 budget is \$1,302,250
- Funding from the County Cable Plan is \$1,287,940.
- Funding from the fund balance of \$14,310 is to maintain equipment warranties and upgrade server capabilities.

MONTGOMERY COLLEGE

**SOURCES OF FUNDS AND EXPENDITURES**

**Cable Television**

| <b>SOURCES OF FUNDS</b>               | <b><u>FY 2011 Budget</u></b> | <b><u>FY 2010 Budget</u></b> | <b><u>FY 2009 Actual</u></b> |
|---------------------------------------|------------------------------|------------------------------|------------------------------|
| County Cable Plan                     | \$ 1,287,940                 | \$ 1,319,940                 | \$ 1,321,600                 |
| Other Revenue                         | -                            | -                            | 4,000                        |
| Use of Fund Balance                   | 14,310                       | 104,260                      | -                            |
| <b>TOTAL SOURCES OF FUNDS</b>         | <b>1,302,250</b>             | <b>1,424,200</b>             | <b>1,325,600</b>             |
| <b>EXPENDITURES</b>                   |                              |                              |                              |
| <b>SALARIES AND BENEFITS</b>          | 1,078,450                    | 1,085,600                    | 1,004,173                    |
| <b>OTHER OPERATING EXPENSES</b>       |                              |                              |                              |
| Contracted Services                   | 114,000                      | 118,000                      | 104,848                      |
| Supplies                              | 100,300                      | 101,000                      | 115,129                      |
| Communications                        | -                            | -                            | -                            |
| Conferences and Meetings              | 7,500                        | 14,600                       | 6,016                        |
| <b>TOTAL OTHER OPERATING EXPENSES</b> | <b>221,800</b>               | <b>233,600</b>               | <b>225,993</b>               |
| <b>FURNITURE AND EQUIPMENT</b>        |                              |                              |                              |
| Replacement                           | -                            | 105,000                      | -                            |
| Additional                            | 2,000                        | -                            | 89,100                       |
| <b>TOTAL FURNITURE AND EQUIPMENT</b>  | <b>2,000</b>                 | <b>105,000</b>               | <b>89,100</b>                |
| <b>TOTAL EXPENDITURES</b>             | <b>\$ 1,302,250</b>          | <b>\$ 1,424,200</b>          | <b>\$ 1,319,266</b>          |

## **FY 2011 AUXILIARY ENTERPRISES SUMMARY**

- The FY 2011 budget is \$6,464,561, a 4.4% increase from the prior year.
- Auxiliary Enterprises is comprised of six areas: Director's Office; Retail Operations which includes Bookstore, Concessions, Summer Dinner Theatre, MCMunchies, copying services, vending machines, food and beverage services; Child Care; Facilities rental; the Robert E. Parilla Performing Arts Center rental and the Takoma Park/Silver Spring Culture Arts Center rental.
- There are no new positions in FY 2011.

MONTGOMERY COLLEGE

**SOURCES OF FUNDS AND EXPENDITURES**

**Auxiliary Enterprises**

| <b>SOURCES OF FUNDS</b>               | <b>FY 2011 Budget</b> | <b>FY 2010 Budget</b> | <b>FY 2009 Actual</b> |
|---------------------------------------|-----------------------|-----------------------|-----------------------|
| Other Revenues                        | \$ 6,356,200          | \$ 6,065,929          | 4,081,582             |
| Revenue Transfers                     |                       | (8,000)               | (2,648)               |
| Use of Fund Balance, net              | 108,361               | 131,893               |                       |
| <b>TOTAL SOURCES OF FUNDS</b>         | <b>6,464,561</b>      | <b>6,189,822</b>      | <b>4,078,934</b>      |
| <b>EXPENDITURES</b>                   |                       |                       |                       |
| <b>SALARIES AND BENEFITS</b>          | 5,146,859             | 4,668,770             | 3,272,161             |
| <b>OTHER OPERATING EXPENSES</b>       |                       |                       |                       |
| Contracted Services                   | 677,687               | 760,337               | 317,719               |
| Supplies                              | 228,965               | 263,565               | 130,569               |
| Communications                        | 37,000                | 41,800                | 21,702                |
| Conferences and Meetings              | 100,550               | 123,550               | 169,614               |
| Utilities                             | 18,000                | 18,000                | -                     |
| Fixed Charges                         | 3,500                 | 3,800                 | 2,979                 |
| <b>TOTAL OTHER OPERATING EXPENSES</b> | <b>1,065,702</b>      | <b>1,211,052</b>      | <b>642,583</b>        |
| <b>FURNITURE AND EQUIPMENT</b>        |                       |                       |                       |
| Replacement                           | 26,000                | 120,000               | 1,925                 |
| Additional                            | 226,000               | 190,000               | 71,450                |
| <b>TOTAL FURNITURE AND EQUIPMENT</b>  | <b>252,000</b>        | <b>310,000</b>        | <b>73,375</b>         |
| <b>TOTAL EXPENDITURES</b>             | <b>\$ 6,464,561</b>   | <b>\$ 6,189,822</b>   | <b>\$ 3,988,119</b>   |

## **FY 2011 TRANSPORTATION FUND SUMMARY**

- The FY 2011 budget is \$2,500,000 from user fees, other revenue and interest.

MONTGOMERY COLLEGE

**SOURCES OF FUNDS AND EXPENDITURES**

**Transportation Fund**

| <b>SOURCES OF FUNDS</b>               | <b><u>FY 2011 Budget</u></b> | <b><u>FY 2010 Budget</u></b> | <b><u>FY 2009 Actual</u></b> |
|---------------------------------------|------------------------------|------------------------------|------------------------------|
| Student Fees                          | 2,400,000                    | 2,300,000                    | 2,286,863                    |
| Other Revenue                         | 200,000                      | 100,000                      | 199,670                      |
| Interest                              | 70,000                       | 100,000                      | 70,096                       |
| <b>TOTAL SOURCES OF FUNDS</b>         | <u>2,670,000</u>             | <u>2,500,000</u>             | <u>2,556,629</u>             |
| <br><b>EXPENDITURES</b>               |                              |                              |                              |
| <b>SALARIES AND BENEFITS</b>          |                              |                              |                              |
| <br><b>OTHER OPERATING EXPENSES</b>   |                              |                              |                              |
| Contracted Services                   | 2,500,000                    | 2,500,000                    | 550,000                      |
| <b>TOTAL OTHER OPERATING EXPENSES</b> | <u>2,500,000</u>             | <u>2,500,000</u>             | <u>550,000</u>               |
| <br><b>FURNITURE AND EQUIPMENT</b>    |                              |                              |                              |
| Replacement                           | -                            | -                            | -                            |
| Additional                            | -                            | -                            | -                            |
| <b>TOTAL FURNITURE AND EQUIPMENT</b>  | <u>-</u>                     | <u>-</u>                     | <u>-</u>                     |
| <br><b>TOTAL EXPENDITURES</b>         | <br><u>\$ 2,500,000</u>      | <br><u>\$ 2,500,000</u>      | <br><u>\$ 550,000</u>        |

MONTGOMERY COLLEGE

FY 2011 FEDERAL, STATE AND PRIVATE GRANTS & CONTRACTS

| <u>Grant</u>  | <u>State</u> | <u>Federal</u> | <u>Other</u> | <u>Matching Requirements</u> | <u>Project</u> |
|---|--------------|----------------|--------------|------------------------------|----------------|
| AmeriCorps/Vista  | \$           | \$ 20,000      |              | \$                           | \$ 20,000      |
| Adult Education and Literacy Act (Title II of the WIA of 1998) DLLR-AELG      | 775,000      | 1,725,000      | 400,000      | 500,000                      | 3,400,000      |
| Adult ESOL (AELG) Montgomery County - County tax supported                    |              |                | 400,000 *    |                              | 400,000        |
| Cafritz Foundation  |              |                | 50,000       |                              | 50,000         |
| Corporation for National Service Program Service Learning                     |              | 25,000         |              |                              | 25,000         |
| Environmental Protection Agency   |              | 25,000         |              |                              | 25,000         |
| Federal Earmark Appropriation/Stimulus Package/Other                          |              | 3,000,000      |              |                              | 3,000,000      |
| Freddie Mac Foundation Child Care Scholarships                                |              |                | 50,000       |                              | 50,000         |
| Freeman Foundation  |              |                | 50,000       |                              | 50,000         |
| Maryland Department of Disabilities   | 60,000       |                |              |                              | 60,000         |
| Maryland Department of Education - Early Childhood Education Scholarships     | 70,000       |                |              |                              | 70,000         |
| Maryland Department of Education - Race to the Top                            | 300,000      |                |              |                              | 300,000        |
| Maryland DOE DCTAL, Title IC Federal pass though (Program Improvement)        |              | 600,000        |              |                              | 600,000        |
| Maryland Higher Education Commission - Nursing Faculty Fellowship             | 60,000       |                |              |                              | 60,000         |
| Maryland State Arts Council - PAC   | 25,000       |                |              |                              | 25,000         |
| MHEC - Nursing/Medical Support Programs, other                                | 450,000      |                |              |                              | 450,000        |
| Montgomery College Foundation   |              |                | 500,000      | 70,000                       | 570,000        |
| Montgomery County Arts and Humanities Council - PAC, other                    |              |                | 100,000      |                              | 100,000        |
| Montgomery County Community Foundation  |              |                | 10,000       |                              | 10,000         |
| NASA  |              | 50,000         |              |                              | 50,000         |
| National Endowment for Humanities - Digital Hum. Program, Fac. Training, etc. |              | 300,000        |              |                              | 300,000        |
| National Endowment for the Arts   |              | 50,000         |              |                              | 50,000         |
| NIH Bridges to the Baccalaureate - Biomedical Scholars Program, other         |              | 250,000        |              |                              | 250,000        |
| NIST SURF - undergraduate fellowships   |              | 15,000         |              |                              | 15,000         |
| National Oceanic Atmospheric Administration (NOAA) - gaming                   |              | 8,000          |              |                              | 8,000          |
| National Science Foundation - CCLI, other                                     |              | 250,000        |              |                              | 250,000        |
| National Science Foundation (NSF) - Cyberwatch, other                         |              | 100,000        |              |                              | 100,000        |
| National Science Foundation - ATE Grant                                       |              | 250,000        |              |                              | 250,000        |
| National Science Foundation - S - STEM , other                                |              | 300,000        |              |                              | 300,000        |
| National Science Foundation   |              | 1,000,000      |              |                              | 1,000,000      |
| Pepsi Bottling Company  |              |                | 130,000      |                              | 130,000        |
| Refugee Center Civics ESL & TAP (MONA)  | 350,000      | 600,000        |              |                              | 950,000        |
| State of Maryland ESOL Funding (MHEC)   | 2,000,000    |                |              |                              | 2,000,000      |
| State of Maryland, Germantown, other  | 1,065,000    |                |              |                              | 1,065,000      |



MONTGOMERY COLLEGE

FY 2011 FEDERAL, STATE AND PRIVATE GRANTS & CONTRACTS

| <u>Grant</u>   | <u>State</u> | <u>Federal</u> | <u>Other</u> | <u>Matching Requirements</u> | <u>Project</u> |
|--|--------------|----------------|--------------|------------------------------|----------------|
| State of Maryland Technology Match (ITP)                                   | 400,000      |                |              |                              | 400,000        |
| U.S. Department of Defense - Walter Reed internships                       |              | 30,000         |              |                              | 30,000         |
| U.S. Department of Education - Other                                       |              | 500,000        |              |                              | 500,000        |
| U.S. Department of Education CCAMPIS                                       |              | 125,000        |              |                              | 125,000        |
| U.S. Department of Education TRIO Educational Opportunity Centers          |              | 400,000        |              |                              | 400,000        |
| U.S. Department of Education TRIO (Student Support Services)               |              | 500,000        |              |                              | 500,000        |
| U.S. Department of Health & Human Services HRSA, HCOP, other               |              | 1,100,000      |              |                              | 1,100,000      |
| U.S. Department of Energy - TechLeap                                       |              | 50,000         |              |                              | 50,000         |
| U.S. Department of Education FIPSE   |              | 150,000        |              |                              | 150,000        |
| U.S. Department of Homeland Security - STEM Careers, etc                   |              | 150,000        |              |                              | 150,000        |
| U.S. Department of Labor - Computer Based Job Training                     |              | 1,000,000      |              |                              | 1,000,000      |
| U.S. Department of State   |              | 500,000        |              |                              | 500,000        |
| University of Maryland University College Maryland On-Line Program         | 15,000       |                |              |                              | 15,000         |
| Various State, Federal, & Private Sector Grants & Contracts (under \$200k) |              |                | 1,000,000    |                              | 1,000,000      |
| Webber Family Foundation   |              |                | 100,000      |                              | 100,000        |
| Total Revenue/Expenditures   | 5,570,000    | 13,073,000     | 2,790,000    | 570,000                      | 22,003,000     |
| Total for Appropriation  | \$5,570,000  | \$13,073,000   | \$2,790,000  | -                            | \$21,433,000   |
|  |              |                |              | Tax Supported                | 400,000        |
|  |              |                |              | Non-supported                | 21,033,000     |
|  |              |                |              |                              | 21,433,000     |

\* County Tax Supported

## ENROLLMENT PROJECTIONS

- FY 2011 Credit hours are budgeted at 535,176.
  - This is an increase of 9% from the FY 2009 actual hours of 490,534.
  - This is an increase of 7.3% from the original budgeted FY 2010 credit hours of 498,842.
  - This is an increase of 1.4% from the revised FY 2010 projected credit hours of 527,836. These revised FY 2010 projections were constructed after summer and fall enrollments had been realized.

### ***Primary Factors Related to Anticipated FY 2011 Enrollment Increase:***

- The College's "draw rate" from Montgomery County Public Schools' high school graduates increased from 25.2% to 25.6% in fall 2009, and is expected to remain at this level for the next several years. Even though MCPS graduates in the year 2010 are projected to decrease slightly from the record number of 2009 graduates, the increase in the College's "student draw-rate" supports additional student enrollment.
- Distance education enrollments will continue their substantial annual increases.
- Class scheduling improvements, facilities expansions and renovations, as well as additional parking will support increased access, capacity, and enrollments.

**COMPONENTS OF THE PROJECTIONS**

The Montgomery College student body is made up of subpopulations that have varying degrees of importance for the total enrollment. These components fall into three main categories: residents of Montgomery County, residents of other Maryland counties, and non-residents of Maryland. The first category, residents of Montgomery County, is by far the largest contributor to the total enrollment at the College. It is segmented according to new entrants who are graduates of Montgomery County high schools in the previous three years, returning students from previous semesters, and new entrants who are older Montgomery County residents. The College has historical and projected data available concerning the size of the populations from which all of the components are drawn as well as trend data for enrollment from each of these population segments. Forecasts for each component can be made by applying projected yield coefficients to projected population statistics. Overall enrollment for a given year is then projected as the sum of the components for that year.

The segments of total enrollment that are projected separately, and the sources of data for each segment, are listed below:

| Segment   | Data Source   |
|---|---|
| 1. Montgomery County residents:   |   |
| Recent high school graduates, delayed entry students, and Early placement students.                                   | Montgomery County Public Schools, Division of Planning, projections of enrollment in twelfth grade in MCPS; historical information on graduates of County private and parochial schools.  |
| Returning students from past semesters and re-enrollees.  | Retention rates of returning students from past semesters and re-enrollees.   |
| Adult County residents who are new entrants including post Graduates, those over 60 years old, and transfer students. | Montgomery County Planning Board projections of County population between 20 and 55 years of age; the College's past enrollment of new students in this age group including transfer students and post-graduates plus those over 60 years of age. |
| 2. Maryland residents outside of Montgomery County.   | Maryland Department of State Planning projections of enrollment in twelfth grade in neighboring counties.   |
| 3. Non-residents of Maryland.   | Related to the size of the College, the extensiveness of its program, and regional demographic, economic, and political conditions.   |

## ENROLLMENT PROJECTIONS

### COHORT ASSUMPTIONS

High School Students: The number of MCPS graduates enrolling at the College is expected to remain steady for fall 2010, even though there is a projected decrease in the number of these graduates. This decrease is balanced by an increase in the draw rate (from 25.2% to 25.6%) of these students choosing to attend MC. The percentage of MCPS high school graduates entering MC immediately after graduation is projected to be 25.6% in fall 2010, and stay the same through fall 2012. For the remainder of the projection period, this draw rate is expected to increase to 25.7% for fall 2013 and return to 25.6% in fall 2014.

Older Adult Students: The number of new older adult students enrolling in fall 2009 was higher than in fall 2008, and this component is projected to gradually increase through the remainder of the projection period as the County experiences increases in the number of residents without previous postsecondary education.

Returning Students: Slightly less than 74% of the in-County students who enrolled previously at the College re-enrolled in fall 2009. This rate was 2 percentage points higher than the rate for fall 2008. This rate is expected to decrease slightly over the projection period.

Maryland Residents: The number of Maryland residents from other counties enrolling at the College has increased steadily since fall 2001. Enrollment for this component should increase slightly for 2010, but then begin to decrease slightly due to forecasted decreases for 12<sup>th</sup> grade enrollments in neighboring counties.

Non-Residents: The number of non-residents enrolling at the College in fall 2009 increased by almost 100 students, or about 6%, which was similar to the increase in fall 2008. Due to the expanded Takoma Park/Silver Spring and Germantown facilities, this number is expected to continue to increase during the projection period.

### OTHER PROJECTION ASSUMPTIONS

Extended Learning: Distance Learning increased 11.8% this fall. Enrollment in both Distance Learning and off-campus classes is expected to continue to rise by 4% to 5% annually over the projection period.

Summer Enrollment: Total on-campus summer enrollment is expected to increase by about 3% in credit hours in FY 2011, and increase at a declining rate over the remainder of the projection period.

Facilities: The increased capacity afforded by the recently-completed Morris and Gwendolyn Cafritz Foundation Arts Center and the Cultural Arts Center at Takoma Park/Silver Spring are included in the projected growth at Takoma Park/Silver Spring. Initial estimates of the potential impact of the new Science Building and renovation of the two existing science buildings at Rockville, and the Life Sciences facilities at Germantown are included as well.

MONTGOMERY COLLEGE

**ENROLLMENT PROJECTIONS**

SIX-YEAR ACTUAL and FIVE-YEAR PROJECTIONS BY SOURCE SEGMENTS - FALL SEMESTERS

| SOURCE SEGMENTS   | A C T U A L   |               |               |               |               |               | P R O J E C T I O N S |               |               |               |               |
|---|---------------|---------------|---------------|---------------|---------------|---------------|-----------------------|---------------|---------------|---------------|---------------|
|   | 2004          | 2005          | 2006          | 2007          | 2008          | 2009          | 2010                  | 2011          | 2012          | 2013          | 2014          |
| High School Graduates<br>Early Placement, Delayed<br>Entry Students | 4,044         | 3,957         | 4,469         | 4,618         | 4,687         | 5,123         | 5,085                 | 4,939         | 4,874         | 4,804         | 4,735         |
| County Residents Age 20-55  | 1,876         | 1,728         | 1,852         | 1,849         | 1,747         | 2,101         | 2,105                 | 2,108         | 2,113         | 2,129         | 2,146         |
| Returning Students<br>(County Residents)                            | 14,059        | 14,271        | 14,208        | 14,838        | 15,319        | 16,086        | 16,650                | 17,076        | 17,275        | 17,368        | 17,431        |
| Maryland Residents  | 849           | 868           | 923           | 1,056         | 1,105         | 1,142         | 1,158                 | 1,135         | 1,119         | 1,075         | 1,054         |
| Non-Residents   | 1,426         | 1,439         | 1,441         | 1,505         | 1,594         | 1,692         | 1,765                 | 1,796         | 1,811         | 1,817         | 1,832         |
| <b>TOTAL ENROLLMENT</b>   | <b>22,254</b> | <b>22,263</b> | <b>22,893</b> | <b>23,866</b> | <b>24,452</b> | <b>26,144</b> | <b>26,763</b>         | <b>27,054</b> | <b>27,192</b> | <b>27,193</b> | <b>27,198</b> |

MONTGOMERY COLLEGE

**ENROLLMENT PROJECTIONS**

GERMANTOWN TOTALS

| FISCAL YEAR     | A C T U A L S |        |          | P R O J E C T I O N S |         |         |         |         |
|-----------------|---------------|--------|----------|-----------------------|---------|---------|---------|---------|
|                 | 2008          | 2009   | 2010     | 2011                  | 2012    | 2013    | 2014    | 2015    |
| <b>Students</b> |               |        |          |                       |         |         |         |         |
| Summer (A)      | 853           | 945    | 1,048    | 1,112                 | 1,126   | 1,133   | 1,134   | 1,135   |
| Summer (B)      | 1,591         | 1,618  | 1,768 +  | 1,779                 | 1,802   | 1,812   | 1,814   | 1,816   |
| Fall            | 5,744         | 6,009  | 6,571    | 6,643                 | 6,736   | 6,776   | 6,782   | 6,788   |
| Spring          | 5,250         | 5,741  | 6,058 +  | 6,003                 | 6,078   | 6,114   | 6,120   | 6,126   |
| Total           | 13,438        | 14,313 | 15,445 + | 15,538                | 15,742  | 15,835  | 15,849  | 15,865  |
| <b>Hours</b>    |               |        |          |                       |         |         |         |         |
| Summer (A)      | 2,961         | 3,331  | 3,623    | 3,893                 | 3,941   | 3,965   | 3,968   | 3,972   |
| Summer (B)      | 5,429         | 5,448  | 6,011 +  | 6,050                 | 6,126   | 6,162   | 6,167   | 6,174   |
| Fall            | 41,318        | 42,983 | 46,597   | 46,900                | 47,488  | 47,769  | 47,810  | 47,857  |
| Spring          | 36,832        | 39,180 | 42,403 + | 42,023                | 42,549  | 42,801  | 42,837  | 42,880  |
| Total           | 86,540        | 90,942 | 98,634 + | 98,866                | 100,104 | 100,697 | 100,782 | 100,883 |

+ Projected enrollment

(A) July and August enrollments

(B) May and June enrollments

MONTGOMERY COLLEGE

**ENROLLMENT PROJECTIONS**

ROCKVILLE TOTALS

| FISCAL YEAR     | A C T U A L S |         |           | P R O J E C T I O N S |         |         |         |         |
|-----------------|---------------|---------|-----------|-----------------------|---------|---------|---------|---------|
|                 | 2008          | 2009    | 2010      | 2011                  | 2012    | 2013    | 2014    | 2015    |
| <b>Students</b> |               |         |           |                       |         |         |         |         |
| Summer(A)       | 3,818         | 3,910   | 3,939     | 4,146                 | 4,235   | 4,260   | 4,301   | 4,305   |
| Summer (B)      | 5,101         | 5,390   | 5,568 +   | 5,614                 | 5,685   | 5,718   | 5,687   | 5,620   |
| Fall            | 15,802        | 15,816  | 17,026    | 17,353                | 17,603  | 17,707  | 17,722  | 17,740  |
| Spring          | 14,695        | 15,228  | 15,911 +  | 16,044                | 16,245  | 16,341  | 16,355  | 16,576  |
| Total           | 39,416        | 40,344  | 42,444 +  | 43,158                | 43,768  | 44,027  | 44,065  | 44,241  |
| <b>Hours</b>    |               |         |           |                       |         |         |         |         |
| Summer (A)      | 14,576        | 15,081  | 15,118    | 15,962                | 16,305  | 16,401  | 16,559  | 16,576  |
| Summer (B)      | 19,949        | 21,440  | 21,994 +  | 22,177                | 22,455  | 22,588  | 22,463  | 22,197  |
| Fall            | 129,610       | 130,267 | 140,089   | 141,256               | 143,025 | 143,871 | 143,994 | 144,138 |
| Spring          | 116,117       | 121,240 | 128,882 + | 129,955               | 131,583 | 132,362 | 132,475 | 132,607 |
| Total           | 280,252       | 288,028 | 306,083 + | 309,350               | 313,367 | 315,222 | 315,492 | 315,519 |

+ Projected enrollment

(A) July and August enrollments

(B) May and June enrollments

MONTGOMERY COLLEGE

**ENROLLMENT PROJECTIONS**

TAKOMA PARK / SILVER SPRING TOTALS

| FISCAL YEAR     | A C T U A L S |         |           | P R O J E C T I O N S |         |         |         |         |
|-----------------|---------------|---------|-----------|-----------------------|---------|---------|---------|---------|
|                 | 2008          | 2009    | 2010      | 2011                  | 2012    | 2013    | 2014    | 2015    |
| <b>Students</b> |               |         |           |                       |         |         |         |         |
| Summer (A)      | 1,341         | 1,679   | 1,709     | 1,774                 | 1,797   | 1,807   | 1,809   | 1,811   |
| Summer (B)      | 2,071         | 2,052   | 2,271 +   | 2,341                 | 2,370   | 2,384   | 2,386   | 2,388   |
| Fall            | 6,163         | 6,586   | 7,145     | 7,513                 | 7,607   | 7,652   | 7,658   | 7,666   |
| Spring          | 5,892         | 6,467   | 7,075 +   | 7,291                 | 7,382   | 7,426   | 7,432   | 7,440   |
| Total           | 15,467        | 16,784  | 18,200 +  | 18,918                | 19,155  | 19,269  | 19,285  | 19,304  |
| <b>Hours</b>    |               |         |           |                       |         |         |         |         |
| Summer (A)      | 4,925         | 6,206   | 6,326     | 6,601                 | 6,683   | 6,723   | 6,729   | 6,735   |
| Summer (B)      | 7,741         | 7,919   | 8,744 +   | 9,011                 | 9,124   | 9,178   | 9,186   | 9,195   |
| Fall            | 47,204        | 50,211  | 55,695    | 57,396                | 58,115  | 58,459  | 58,509  | 58,568  |
| Spring          | 44,343        | 47,228  | 52,353 +  | 53,953                | 54,628  | 54,952  | 54,999  | 55,054  |
| Total           | 104,213       | 111,564 | 123,118 + | 126,961               | 128,551 | 129,312 | 129,422 | 129,552 |

- + Projected enrollment
- (A) July and August enrollments
- (B) May and June enrollments



MONTGOMERY COLLEGE

**ENROLLMENT PROJECTIONS**

TOTAL COLLEGE TOTALS

| FISCAL YEAR     | A C T U A L S |         |           | P R O J E C T I O N S |         |         |         |         |
|-----------------|---------------|---------|-----------|-----------------------|---------|---------|---------|---------|
|                 | 2008          | 2009    | 2010      | 2011                  | 2012    | 2013    | 2014    | 2015    |
| <b>Students</b> |               |         |           |                       |         |         |         |         |
| Summer (A)      | 5,750         | 6,241   | 6,351     | 6,703                 | 6,823   | 6,863   | 6,906   | 6,913   |
| Summer (B)      | 8,297         | 8,540   | 9,017 +   | 9,137                 | 9,251   | 9,306   | 9,278   | 9,217   |
| Fall            | 23,866        | 24,452  | 26,144    | 26,763                | 27,054  | 27,192  | 27,193  | 27,198  |
| Spring          | 22,188        | 23,360  | 25,159 +  | 25,417                | 25,735  | 25,887  | 25,910  | 25,935  |
| Total           | 60,101        | 62,593  | 66,671 +  | 68,019                | 68,863  | 69,248  | 69,287  | 69,263  |
| <b>Hours</b>    |               |         |           |                       |         |         |         |         |
| Summer (A)      | 22,462        | 24,618  | 25,067    | 26,455                | 26,930  | 27,089  | 27,256  | 27,283  |
| Summer (B)      | 33,119        | 34,807  | 36,749 +  | 37,238                | 37,705  | 37,928  | 37,817  | 37,566  |
| Fall            | 218,132       | 223,461 | 242,381   | 245,552               | 248,627 | 250,099 | 250,313 | 250,563 |
| Spring          | 197,292       | 207,648 | 223,638 + | 225,930               | 228,760 | 230,114 | 230,311 | 230,541 |
| Total           | 471,005       | 490,534 | 527,835 + | 535,176               | 542,021 | 545,230 | 545,697 | 545,954 |

Student enrollments for an academic term represent unduplicated students and not the sum of students at each campus during a term, since students often enroll at multiple campuses

- + Projected enrollment
- (A) July and August enrollments
- (B) May and June enrollments

MONTGOMERY COLLEGE

**ENROLLMENT PROJECTIONS**

NON-CREDIT CONTINUING EDUCATION STUDENT ENROLLMENTS AND NUMBERS OF FULL-TIME EQUIVALENT STUDENTS\* IN EQUATED-CREDIT COURSES

INTRODUCTION

Steady growth is anticipated for non-credit continuing education. The figures shown are derived from historical trends, programmatic plans, and past experience.

ACTUAL SIX YEARS - PROJECTED SIX YEARS

| FISCAL YEAR              | COURSES/ SECTIONS | TOTAL STUDENT ENROLLMENT | STATE-FUNDED | NON-FUNDED | TOTAL FTE * |
|--------------------------|-------------------|--------------------------|--------------|------------|-------------|
| <u>A C T U A L</u>       |                   |                          |              |            |             |
| 2004                     | 2,794             | 26,249                   | 1,450        | 325        | 1,775       |
| 2005                     | 3,423             | 39,532                   | 2,345        | 421        | 2,766       |
| 2006                     | 3,925             | 44,540                   | 3,075        | 674        | 3,749       |
| 2007                     | 4,234             | 46,892                   | 3,270        | 598        | 3,868       |
| 2008                     | 4,248             | 46,807                   | 2,675        | 1,280      | 3,955       |
| 2009                     | 4,183             | 45,774                   | 2,675        | 1,304      | 3,979       |
| <u>P R O J E C T E D</u> |                   |                          |              |            |             |
| 2010                     | 4,350             | 47,147                   | 2,760        | 1,339      | 4,099       |
| 2011                     | 4,437             | 48,090                   | 2,912        | 1,272      | 4,184       |
| 2012                     | 4,526             | 49,052                   | 3,028        | 1,245      | 4,273       |
| 2013                     | 4,616             | 50,033                   | 3,149        | 1,218      | 4,367       |
| 2014                     | 4,709             | 51,033                   | 3,275        | 1,192      | 4,467       |
| 2015                     | 4,803             | 52,054                   | 3,406        | 1,166      | 4,573       |

\* One FTE is equal to 30 equated credit hours of instruction

MONTGOMERY COLLEGE

**ENROLLMENT PROJECTIONS**

SUMMARY OF FISCAL FTE ENROLLMENTS CREDIT AND NON-CREDIT COMBINED

College revenues are calculated primarily on the basis of Full-time Equivalent Students (FTES). This table presents the projected FTES for Montgomery College for the next six years and the actual FTES for the most recent five years.

TOTAL FULL-TIME EQUIVALENT STUDENTS FY 2005 - FY 2015\*; Actual Enrollment - FY 2005 - FY 2009 Projected Enrollment - FY 2010 - FY 2015.

| FISCAL YEAR              | A C T U A L   |               |               |               |               | P R O J E C T I O N S |               |               |               |               |               |
|--------------------------|---------------|---------------|---------------|---------------|---------------|-----------------------|---------------|---------------|---------------|---------------|---------------|
|                          | 2005          | 2006          | 2007          | 2008          | 2009          | 2010                  | 2011          | 2012          | 2013          | 2014          | 2015          |
| <b>Credit</b>            |               |               |               |               |               |                       |               |               |               |               |               |
| State funded             | 12,906        | 12,964        | 13,669        | 14,257        | 14,748        | 15,848                | 16,069        | 16,274        | 16,371        | 16,385        | 16,392        |
| Non-funded               | 1,426         | 1,504         | 1,440         | 1,509         | 1,625         | 1,746                 | 1,771         | 1,793         | 1,804         | 1,805         | 1,806         |
| <b>TOTAL</b>             | <b>14,332</b> | <b>14,469</b> | <b>15,110</b> | <b>15,766</b> | <b>16,373</b> | <b>17,595</b>         | <b>17,839</b> | <b>18,067</b> | <b>18,174</b> | <b>18,190</b> | <b>18,198</b> |
| State Aid to be Claimed+ | 12,516        | 12,609        | 12,906        | 12,964        | 13,669        | 14,257                | 14,748        | 15,848        | 16,069        | 16,274        | 16,371        |
| <b>Non-credit**</b>      |               |               |               |               |               |                       |               |               |               |               |               |
| State-funded             | 2,345         | 3,075         | 3,270         | 2,675         | 2,675         | 2,760                 | 2,912         | 3,028         | 3,149         | 3,275         | 3,406         |
| Non-funded               | 421           | 674           | 598           | 1,280         | 1,304         | 1,339                 | 1,272         | 1,245         | 1,218         | 1,192         | 1,166         |
| <b>TOTAL</b>             | <b>2,766</b>  | <b>3,749</b>  | <b>3,868</b>  | <b>3,955</b>  | <b>3,979</b>  | <b>4,099</b>          | <b>4,184</b>  | <b>4,273</b>  | <b>4,367</b>  | <b>4,467</b>  | <b>4,572</b>  |
| State Aid to be claimed+ | 1,450         | 1,450         | 2,345         | 3,075         | 3,270         | 2,675                 | 2,675         | 2,760         | 2,912         | 3,028         | 3,149         |
| <b>Overall</b>           |               |               |               |               |               |                       |               |               |               |               |               |
| State-funded             | 15,251        | 16,039        | 16,939        | 16,932        | 17,423        | 18,608                | 18,981        | 19,302        | 19,520        | 19,660        | 19,798        |
| Non-funded               | 1,847         | 2,178         | 2,038         | 2,789         | 2,929         | 3,085                 | 3,043         | 3,038         | 3,022         | 2,997         | 2,972         |
| <b>TOTAL</b>             | <b>17,098</b> | <b>18,217</b> | <b>18,977</b> | <b>19,721</b> | <b>20,352</b> | <b>21,694</b>         | <b>22,023</b> | <b>22,340</b> | <b>22,541</b> | <b>22,657</b> | <b>22,770</b> |
| State Aid to be Claimed+ | 13,966        | 14,059        | 15,251        | 16,039        | 16,939        | 16,932                | 17,423        | 18,608        | 18,981        | 19,302        | 19,520        |

\* FTES = 30 load hours of equated credit hours of instruction. The total FTES reported reflect all the FTES generated by different College programs.

\*\* Includes subscription and non-subscription enrollments.

+ Beginning in fiscal 1987, the State pays community colleges each fiscal year for the number of State FTES generated two years previously.

MONTGOMERY COLLEGE

**COST PER STUDENT**

**College Credit Programs - Current Fund**

| <u>Fiscal Year</u> | <u>Expenditures</u> | <u>Total Enrollment (Fall)</u> | <u>Total Annual Semester Hours Of Enrollment</u> | <u>FTE* Students</u> | <u>Cost per FTE</u> |
|--------------------|---------------------|--------------------------------|--|----------------------|---------------------|
| 2011               | 215,024,676         | 26,763                         | 535,176  | 17,839               | 12,053              |
| 2010               | 216,799,063         | 24,830                         | 498,842  | 16,628               | 13,038              |
| 2009               | 203,242,633         | 24,452                         | 492,788  | 16,426               | 12,373              |
| 2008               | 191,379,488         | 23,866                         | 471,006  | 15,700               | 12,190              |
| 2007               | 176,819,073         | 22,893                         | 452,322  | 15,077               | 11,727              |
| 2006               | 158,806,781         | 22,263                         | 434,806  | 14,494               | 10,957              |
| 2005               | 149,228,495         | 22,254                         | 429,962  | 14,332               | 10,412              |
| 2004               | 139,899,752         | 21,671                         | 419,374  | 13,979               | 10,008              |
| 2003               | 129,978,865         | 21,805                         | 415,189  | 13,840               | 9,392               |
| 2002               | 124,642,335         | 21,347                         | 405,309  | 13,510               | 9,226               |
| 2001               | 116,367,413         | 20,923                         | 387,443  | 12,915               | 9,010               |
| 2000               | 105,105,526         | 20,843                         | 378,051  | 12,602               | 8,341               |
| 1999               | 91,943,557          | 20,360                         | 366,518  | 12,217               | 7,526               |
| 1998               | 85,574,224          | 20,350                         | 358,312  | 11,944               | 7,165               |
| 1997               | 80,334,066          | 20,457                         | 353,797  | 11,793               | 6,812               |
| 1996               | 78,096,836          | 21,472                         | 363,751  | 12,125               | 6,441               |
| 1995               | 75,771,866          | 22,305                         | 367,733  | 12,258               | 6,182               |
| 1994               | 72,926,327          | 22,940                         | 379,854  | 12,662               | 5,760               |
| 1993               | 67,479,535          | 23,117                         | 384,945  | 12,832               | 5,259               |
| 1992               | 64,189,754          | 23,931                         | 385,928  | 12,864               | 4,990               |

\* FTE is a figure which represents the number of full-time equivalent students (total semester hours divided by 30). The figures in this chart represent all the students receiving instruction in the credit programs of the College (not including Continuing Education noncredit offerings). Actual State Aid, however, is computed on the basis of an FTE figure representing State residents only.

MONTGOMERY COLLEGE

**SCHEDULE OF TUITION RATES & FEES**

FY 2011

**TUITION RATES**

|                  |   |       |                   |
|------------------|---|-------|-------------------|
| County Residents | - | \$107 | per semester hour |
| State Residents  | - | \$219 | per semester hour |
| Non-Residents    | - | \$299 | per semester hour |

**SCHEDULE OF FEES**

|  |                |                                 |
|--|----------------|---------------------------------|
| Consolidated Fee*  | 20%            | of Tuition or a minimum of \$50 |
| Technology Fee (per semester hour)                                   | \$ 5.00        |                                 |
| Application Fee  | 25.00          |                                 |
| Applied Music Fee (per semester hour)                                | 75.00          |                                 |
| Change of Schedule   | 10.00          |                                 |
| Credit by Examination  | 40%            | of in-county tuition            |
| Invalid Check Fee (each occurrence)                                  | 25.00          |                                 |
| Late Payment Fee   | 50.00          |                                 |
| Late Registration Fee  | 35.00          |                                 |
| Transportation Fee (per semester hour)                               | 4.00           |                                 |
| Major Facilities Reserve fund Fee (per semester hour)                | 5.00           |                                 |
| Replacement Diploma Fee  | 25.00          |                                 |
| Student Status Certification Fee                                     | 5.00           |                                 |
| Traffic Fines - Range depends on severity of the violation           | 25.00 - 100.00 |                                 |
| Transcript (for each issue)  | 5.00           |                                 |
| Tuition Installment Late Charge Fee                                  | 25.00          |                                 |
| Tuition Installment Service Charge                                   | 35.00          |                                 |
| Facilities Use Fee - Varies according to facilities used             |                |                                 |
| Library Fines and Fees Lost Book - Depends upon cost of book lost    |                |                                 |
| Technology Fees for certification courses to be determined by course |                |                                 |

\* The "Consolidated Fee" is a fee assessed of all students, as a percent of tuition paid (20% of tuition) or a minimum of \$50. The fee is intended partially to offset separate fee charges formerly associated with registration, records, use of various in-class instructional and laboratory supplies and instructionally related items (such as library, learning resources, and counseling and advising materials and services), student activities and athletics, intramurals, support of alumni, and use of some instructional equipment and expendable supply items. For Fall Semester and Spring Semester on-campus credit hours only, an amount of approximately 10% will be deposited from the "Consolidated Fee" to the credit and support of the campus student activity, athletic, and intramural program.

MONTGOMERY COLLEGE

**SUPPORT, ASSOCIATE AND ADMINISTRATIVE STAFF SALARY SCHEDULE**

**FY 2011**

| <u>Grade</u> | <u>Hourly Rate</u> |                | <u>Annual Rate</u> |                |
|--------------|--------------------|----------------|--------------------|----------------|
|              | <u>Minimum</u>     | <u>Maximum</u> | <u>Minimum</u>     | <u>Maximum</u> |
| A            | \$12.47            | \$21.33        | 25,937.60          | 44,366.40      |
| B            | 13.22              | 22.60          | 27,497.60          | 47,008.00      |
| C            | 14.01              | 23.95          | 29,140.80          | 49,816.00      |
| D            | 14.86              | 25.38          | 30,908.80          | 52,790.40      |
| E            | 16.04              | 27.40          | 33,363.20          | 56,992.00      |
| F            | 17.33              | 29.57          | 36,046.40          | 61,505.60      |
| G            | 18.72              | 31.94          | 38,937.60          | 66,435.20      |
| H            | 20.21              | 34.49          | 42,036.80          | 71,739.20      |
| I            | 22.24              | 37.92          | 46,259.20          | 78,873.60      |
| J            | 24.46              | 41.70          | 50,876.80          | 86,736.00      |
| K            | 26.90              | 45.86          | 55,952.00          | 95,388.80      |
| L            | 29.59              | 50.43          | 61,547.20          | 104,894.40     |
| M            | 31.96              | 54.46          | 66,476.80          | 113,276.80     |
| N            | 34.52              | 58.80          | 71,801.60          | 122,304.00     |
| O            | 37.28              | 63.50          | 77,542.40          | 132,080.00     |
| P            | 40.26              | 68.56          | 83,740.80          | 142,604.80     |
| Q            | 42.67              | 72.67          | 88,753.60          | 151,153.60     |
| R            | 45.24              | 77.02          | 94,099.20          | 160,201.60     |
| S            | 47.95              | 81.63          | 99,736.00          | 169,790.40     |

\* Annual Equivalent Rate for a Full-time, 12 Month Employee

MONTGOMERY COLLEGE

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**FACULTY SALARY INFORMATION**

Academic Year 2010-2011

| <u>Part-time Faculty Salary Schedule</u> | <u>Salary per ESH</u> |
|--|-----------------------|
| Academic Rank                            |                       |
| Lecturer                                 | \$ 870.83             |
| Adjunct Professor I                      | \$ 911.81             |
| Adjunct Professor II                     | \$ 947.66             |

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Overload Salary Schedule for Faculty Members

| <u>Consecutive Years of Service</u> | <u>FY 2011</u> |
|-------------------------------------|----------------|
| Less than 6 years                   | \$ 1,096       |
| 6 years or more                     | \$ 1,212       |
| Rehired Retired Faculty             | \$ 3,134       |

NOTES: Dollar amounts shown are for one equivalent semester hour (ESH).