

# Final Operating Budget FY 2010

Adopted June 15, 2009

**Board of Trustees  
Montgomery College**

Brian K. Johnson, President



 **Montgomery College**  
Germantown ■ Rockville  
Takoma Park/Silver Spring

# MONTGOMERY COMMUNITY COLLEGE

## FINAL FY 2010 OPERATING BUDGET

FOR THE FISCAL YEAR BEGINNING JULY 1, 2009

AND ENDING JUNE 30, 2010

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MONTGOMERY COLLEGE

**TABLE OF CONTENTS**

<b>Mission. . . . .</b>	<b>I</b>
<b>Collegewide Goals . . . . .</b>	<b>II</b>
<b>Collegewide Goals. . . . .</b>	<b>1</b>
<b>Staffing . . . . .</b>	<b>III</b>
<b>Summary. . . . .</b>	<b>1-2</b>
<b>Staffing History . . . . .</b>	<b>3-4</b>
<b>FTE Student Per Full-Time Budgeted Position . . . . .</b>	<b>5</b>
<b>Total Operating Budget . . . . .</b>	<b>IV</b>
<b>Summary. . . . .</b>	<b>1-3</b>
<b>By Fund and Program . . . . .</b>	<b>4</b>
<b>Current Fund . . . . .</b>	<b>V</b>
<b>Summary . . . . .</b>	<b>1</b>
<b>Revenues &amp; Expenditures. . . . .</b>	<b>2-7</b>
<b>All Other Funds. . . . .</b>	<b>VI</b>
<b>Workforce Development and Continuing Education . . . . .</b>	<b>1-2</b>
<b>Emergency Plant Maintenance and Repair Fund . . . . .</b>	<b>3-4</b>
<b>Cable TV. . . . .</b>	<b>5-6</b>
<b>Auxiliary Enterprises. . . . .</b>	<b>7-8</b>
<b>Transportation . . . . .</b>	<b>9-10</b>
<b>Grants . . . . .</b>	<b>11-12</b>
<b>Enrollment Projections . . . . .</b>	<b>VII</b>
	<b>1-10</b>
<b>Supplemental Information . . . . .</b>	<b>VIII</b>
<b>Cost Per Student . . . . .</b>	<b>1</b>
<b>Tuition Rates and Fees . . . . .</b>	<b>2</b>
<b>Salary Schedules . . . . .</b>	<b>3-4</b>



## CHANGING LIVES

*We are in the business of changing lives.*

*Students are the center of our universe.*

*We encourage continuous learning for our students, our faculty, our staff, and our community.*

## ENRICHING OUR COMMUNITY

*We are the community's college.*

*We are the place for intellectual, cultural, social, and political dialogue.*

*We serve a global community.*

## HOLDING OURSELVES ACCOUNTABLE

*We are accountable for key results centered around learning.*

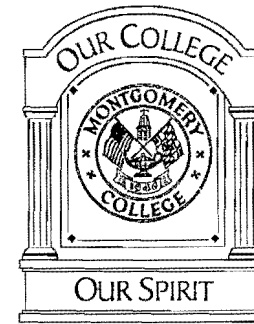
*We will be known for academic excellence by every high school student and community member.*

*We inspire intellectual development through a commitment to the arts and sciences.*

*We lead in meeting economic and workforce development needs.*

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WE WILL TEND TO OUR INTERNAL SPIRIT.



## OUR INTERNAL SPIRIT

*We are committed to high academic and performance standards and take pride in our collective achievements.*

*We are welcoming, compassionate, and service-oriented to our diverse communities.*

*We operate in a creative, innovative, flexible, and responsive manner.*

*We practice collaboration, openness, honesty, and widely shared communications.*

*Integrity, trust, and respect guide our actions.*

*We value and respect academic vitality and excellence.*

*Our spirit is renewed through enthusiasm, celebration, a sense of humor, and fun.*

## **COLLEGEWIDE GOALS**

- **Goal I: Maximize access, retention and student success.**
- **Goal II: Strengthen and enhance internal and external collaborative partnerships.**
- **Goal III: Promote excellent accountability and continuous learning.**

## **FY 2010 STAFFING SUMMARY**

- Current Fund includes the elimination of ten positions.
- Other Funds includes the addition of 2 positions:
  - Capital Budget - 2 staff positions for Information Technology

MONTGOMERY COLLEGE

**SUMMARY OF POSITIONS**

**FY 2010**

	Instructional Faculty	Counselors	Subtotal Faculty	Administrators	Staff	Total
<b>OPERATING BUDGET</b>						
ADMINISTRATION				33.00	152.25	185.25
COLLEGEWIDE	0.00	1.00	1.00	18.00	655.00	674.00
ROCKVILLE CAMPUS	300.00	32.00	332.00	12.00	123.10	467.10
TAKOMA PARK CAMPUS	135.00	16.00	151.00	7.00	67.00	225.00
GERMANTOWN CAMPUS	87.00	15.00	102.00	6.00	50.50	158.50
<b>SUBTOTAL</b>	<b>522.00</b>	<b>64.00</b>	<b>586.00</b>	<b>76.00</b>	<b>1,047.85</b>	<b>1,709.85</b>
WORKFORCE DEV. & CONTINUING ED.	4.00		4.00	2.00	78.00	84.00
AUXILIARY ENTERPRISES					50.00	50.00
TRANSPORTATION					1.00	1.00
CABLE TV					11.00	11.00
CAPITAL BUDGET					29.00	29.00
<b>GRAND TOTAL</b>	<b>526.00</b>	<b>64.00</b>	<b>590.00</b>	<b>78.00</b>	<b>1,216.85</b>	<b>1,884.85</b>

MONTGOMERY COLLEGE

**SUMMARY OF POSITIONS**

FY 2009- 2007

<b>OPERATING BUDGET</b>	Instructional Faculty	Counselors	Subtotal Faculty	Administrators	Staff	Total
<b>FY 2009</b>						
ADMINISTRATION				28.00	144.25	172.25
COLLEGEWIDE	8.00	1.00	9.00	20.00	670.00	699.00
ROCKVILLE CAMPUS	302.00	32.00	334.00	13.00	126.10	473.10
TAKOMA PARK CAMPUS	131.00	16.00	147.00	7.00	66.00	220.00
GERMANTOWN CAMPUS	84.00	14.00	98.00	6.00	51.50	155.50
<b>TOTAL</b>	<b>525.00</b>	<b>63.00</b>	<b>588.00</b>	<b>74.00</b>	<b>1,057.85</b>	<b>1,719.85</b>
<b>FY 2008</b>						
ADMINISTRATION				28.00	139.00	167.00
COLLEGEWIDE	8.00	1.00	9.00	20.00	640.00	669.00
ROCKVILLE CAMPUS	297.00	31.00	328.00	13.00	125.60	466.60
TAKOMA PARK CAMPUS	124.00	16.00	140.00	7.00	56.00	203.00
GERMANTOWN CAMPUS	80.00	13.00	93.00	6.00	48.50	147.50
<b>TOTAL</b>	<b>509.00</b>	<b>61.00</b>	<b>570.00</b>	<b>74.00</b>	<b>1,009.10</b>	<b>1,653.10</b>
<b>FY 2007</b>						
ADMINISTRATION				26.00	139.00	165.00
COLLEGEWIDE	7.00	1.00	8.00	18.00	614.50	640.50
ROCKVILLE CAMPUS	292.00	31.00	323.00	12.00	111.10	446.10
TAKOMA PARK CAMPUS	119.00	16.00	135.00	7.00	51.50	193.50
GERMANTOWN CAMPUS	78.00	14.00	92.00	6.00	45.50	143.50
<b>TOTAL</b>	<b>496.00</b>	<b>62.00</b>	<b>558.00</b>	<b>69.00</b>	<b>961.60</b>	<b>1,588.60</b>



MONTGOMERY COLLEGE

**SUMMARY OF POSITIONS**

FY 2010 - 2007

<b>OTHER FUNDS</b>	Instructional Faculty	Counselors	Subtotal Faculty	Administrators	Staff	Total
<b>FY 2009</b>						
WORKFORCE DEV. & CONTINUING ED.	1.00		1.00	4.00	79.00	84.00
AUXILIARY ENTERPRISES					50.00	50.00
TRANSPORTATION					2.00	2.00
CABLE TV					11.00	11.00
CAPITAL BUDGET					26.00	26.00
<b>FY 2008</b>						
WORKFORCE DEV. & CONTINUING ED.	1.00		1.00	4.00	75.00	80.00
AUXILIARY ENTERPRISES					45.50	45.50
TRANSPORTATION					2.00	2.00
CABLE TV					11.00	11.00
CAPITAL BUDGET					21.00	21.00
<b>FY 2007</b>						
WORKFORCE DEV. & CONTINUING ED.	1.00		1.00	4.00	72.50	77.50
AUXILIARY ENTERPRISES					42.50	42.50
TRANSPORTATION					2.00	2.00
CABLE TV					10.00	10.00
CAPITAL BUDGET					17.00	17.00

MONTGOMERY COLLEGE

**FTE STUDENTS PER FULL-TIME BUDGETED POSITION**

**Current Fund**

	Fall												
	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
	(FY10 Budget)												
Administrators	218.29	214.43	214.01	223.50	203.69	203.19	211.24	207.82	213.38	204.23	200.37	196.51	201.32
Faculty	24.04	25.69	25.26	25.37	24.36	25.14	25.35	24.76	24.65	24.27	24.78	25.51	25.34
Staff	18.29	17.86	17.31	16.10	14.93	15.30	15.15	14.57	14.70	14.64	14.38	14.41	14.08

## FY 2010 TOTAL OPERATING BUDGET SUMMARY

### Operating Fund:

- Tax-supported funds (Spending Affordability funds includes the Current Fund, tax-supported grants and the Emergency Plant Maintenance and Repair Fund) budget is \$217.5 million, a 2.4% increase from the FY 2009 budget.
- Enterprise Funds (Workforce Development and Continuing Education and Auxiliary Enterprises) budget is \$22.3 million, a 10.7% increase from the FY 2009 budget. These funds do not require a County contribution.
- The Cable TV budget is \$1,424,200, a 7.8% increase from FY 2009 budget and includes use of fund balance of \$104,260.
- The nontax-supported Grants budget is \$19.1 million.
- The tax-supported grant of \$400,000 is for the Adult Education and Literacy program.

### Other Funds:

The revenue sources are from fund balances or user fees:

- The 50<sup>th</sup> Anniversary Endowment Fund budget is \$250,000.
- The Transportation Fund budget is \$2.5 million.
- The Major Facilities Reserve Fund is \$2.4 million.

The College's total FY 2010 Operating budget is \$265.6 million, a 2.4% increase from the FY 2009 budget.

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MONTGOMERY COLLEGE

**FY2010 SUMMARY OF OPERATING BUDGET**

	Spending Affordability				Enterprise Funds*					Fed/State/ Priv. Grts. & Cont.*	MC 50th Endowment	Subtotal
	Current Fund	Grants	EPM&R Fund	Subtotal	Wkfc Devl. & CE	Auxiliary Enterprises	Cable TV*	Transportn Fund	Subtotal			
<b>Revenues</b>												
County Contribution	\$106,457,775	\$400,000	\$250,000	\$107,107,775			\$1,319,940		\$1,319,940			\$108,427,715
Tuition & Tuition-Related*	70,084,943			70,084,943	\$7,175,000				7,175,000			77,259,943
Other Student Fees	1,041,516			1,041,516				\$2,300,000	2,300,000			3,341,516
State Aid	32,501,008			32,501,008	6,094,180				6,094,180			38,595,188
Federal Grants (SFA Allow)	300,000			300,000					-	\$10,143,000		10,443,000
State Contracts/Grants				-					-	6,465,000		6,465,000
Contracts for Services				-		\$4,519,058			4,519,058			4,519,058
Interest	388,000		2,000	390,000	200,000	71,871		100,000	371,871		\$5,000	766,871
Performing Arts Center	115,000			115,000		400,000			400,000			515,000
Other Revenues	800,000			800,000	200,000	1,075,000		100,000	1,375,000	2,540,000		4,715,000
<b>Total Revenues</b>	<b>211,688,242</b>	<b>400,000</b>	<b>252,000</b>	<b>212,340,242</b>	<b>13,669,180</b>	<b>6,065,929</b>	<b>1,319,940</b>	<b>2,500,000</b>	<b>23,555,049</b>	<b>19,148,000</b>	<b>5,000</b>	<b>255,048,291</b>
<b>Transfers Among Funds</b>												
<b>Mandatory transfers (expenses):</b>												
FWS - Financial Aid	(275,000)			(275,000)		(8,000)			(8,000)			(283,000)
Perkins - Financial Aid				-					-			-
SEOG - Financial Aid	(175,000)			(175,000)					-			(175,000)
<b>Nonmandatory transfers (revenue):</b>												
Contin. Education Overhead				-					-			-
Aux. Enterprises Overhead												-
<b>Total Transfers</b>	<b>(450,000)</b>	<b>-</b>	<b>-</b>	<b>(450,000)</b>	<b>-</b>	<b>(8,000)</b>	<b>-</b>	<b>-</b>	<b>(8,000)</b>	<b>-</b>	<b>-</b>	<b>(458,000)</b>
Fund Balance 6/30/09 1)	9,472,275	-	437,984	9,910,259	5,900,822	3,084,895	186,978	2,726,824	11,899,519	-	649,660	22,459,438
<b>TOTAL RESOURCES</b>	<b>220,710,517</b>	<b>400,000</b>	<b>689,984</b>	<b>221,800,501</b>	<b>19,570,002</b>	<b>9,142,824</b>	<b>1,506,918</b>	<b>5,226,824</b>	<b>35,446,568</b>	<b>19,148,000</b>	<b>654,660</b>	<b>277,049,729</b>
<b>Expenditures</b>												
Instruction (10)	(81,114,905)			(81,114,905)	(16,040,583)				(16,040,583)			(97,155,488)
Academic Support (40)	(30,678,786)			(30,678,786)			(1,424,200)		(1,424,200)			(32,102,986)
Student Services (50)	(26,832,618)			(26,832,618)					-			(26,832,618)
Op. & Maint. of Plant (60)	(32,266,365)		(350,000)	(32,616,365)					-			(32,616,365)
Institutional Support (70)	(42,753,629)			(42,753,629)					-			(42,753,629)
Scholarship & Fellowships	(3,152,760)			(3,152,760)	(96,000)				(96,000)			(3,248,760)
Auxiliary Expenditures				-		(6,189,822)		(2,500,000)	(8,689,822)			(8,689,822)
Grant & Endowmt Expenditures		(400,000)		(400,000)					-	(19,148,000)	(250,000)	(20,198,000)
<b>Total Expenditures</b>	<b>(216,799,063)</b>	<b>(400,000)</b>	<b>(350,000)</b>	<b>(217,549,063)</b>	<b>(16,136,583)</b>	<b>(6,189,822)</b>	<b>(1,424,200)</b>	<b>(2,500,000)</b>	<b>(26,250,605)</b>	<b>(19,148,000)</b>	<b>(250,000)</b>	<b>(263,197,668)</b>
<b>Use of Fund Balance</b>	<b>5,560,821</b>	<b>-</b>	<b>98,000</b>	<b>5,658,821</b>	<b>2,467,403</b>	<b>131,893</b>	<b>104,260</b>	<b>-</b>	<b>2,703,556</b>	<b>-</b>	<b>245,000</b>	<b>8,607,377</b>
<b>Projected FB 6/30/10</b>	<b>\$3,911,454</b>	<b>-</b>	<b>\$339,984</b>	<b>\$4,251,438</b>	<b>\$3,433,419</b>	<b>\$2,953,002</b>	<b>\$82,718</b>	<b>\$2,726,824</b>	<b>\$9,195,963</b>	<b>-</b>	<b>\$404,660</b>	<b>\$13,852,061</b>

\* Excluded from Spending Affordability calculation. 1) Projected Current Fund FB includes a restricted amount of \$4,592,295; fund balance includes 375,000 reserved for repayment to the county.

MONTGOMERY COLLEGE

FY2010 SUMMARY OF OPERATING BUDGET

	Subtotal from page 1	Major Facilities Reserve Fund*				Total
Revenues						
County Contribution	\$108,427,715					\$108,427,715
Tuition & Tuition-Related*	77,259,943					77,259,943
Other Student Fees	3,341,516	\$3,000,000				6,341,516
State Aid	38,595,188					38,595,188
Federal Grants (SFA Allow)	10,443,000					10,443,000
State Contracts/Grants	6,465,000					6,465,000
Contracts for Services	4,519,058					4,519,058
Interest	766,871					766,871
Performing Arts Center	515,000					515,000
Other Revenues	4,715,000					4,715,000
<b>Total Revenues</b>	<b>\$255,048,291</b>	<b>3,000,000</b>				<b>258,048,291</b>
Transfers Among Funds						
Mandatory transfers (expenses):						
FWS - Financial Aid	(283,000)					(283,000)
Perkins - Financial Aid	-					-
SEOG - Financial Aid	(175,000)					(175,000)
Nonmandatory transfers (revenue):						
Contin. Education Overhead	-					-
Aux. Enterprises Overhead	-					-
Total Transfers	(458,000)					(458,000)
Fund Balance 6/30/09 1)	22,459,438	2,539,203				24,998,641
<b>TOTAL RESOURCES</b>	<b>277,049,729</b>	<b>5,539,203</b>				<b>282,588,932</b>
Expenditures						
Instruction (10)	(97,155,488)					(97,155,488)
Academic Support (40)	(32,102,986)					(32,102,986)
Student Services (50)	(26,832,618)					(26,832,618)
Op. & Maint. of Plant (60)	(32,616,365)	(2,400,000)				(35,016,365)
Institutional Support (70)	(42,753,629)					(42,753,629)
Scholarship & Fellowships	(3,248,760)					(3,248,760)
Auxiliary Expenditures	(8,689,822)					(8,689,822)
Grant & Endowmt Expenditures	(20,198,000)					(20,198,000)
<b>Total Expenditures</b>	<b>(263,197,668)</b>	<b>(2,400,000)</b>				<b>(265,597,668)</b>
<b>Use of Fund Balance</b>	<b>8,607,377</b>	<b>3,139,203</b>				<b>11,746,580</b>
<b>Projected FB 6/30/10</b>	<b>\$13,852,061</b>	<b>\$3,139,203</b>				<b>16,991,264</b>

\* Excluded from Spending Affordability calculation.

MONTGOMERY COLLEGE

**COMBINED COLLEGE SUMMARY BY FUND AND PROGRAM**

<b>Current Fund</b>	<b><u>FY 2010 Budget</u></b>	<b><u>FY 2009 Budget</u></b>	<b><u>FY 2008 Actual</u></b>
Instruction	\$81,114,905	\$78,834,873	\$72,848,559
Academic Support	30,678,786	30,200,434	26,245,720
Student Services	26,832,618	26,449,980	24,006,979
Operation and Maintenance of Plant	32,266,365	31,150,588	26,445,405
Institutional Support	42,753,629	41,913,770	37,792,601
Scholarships/Fellowships	3,152,760	3,058,158	4,040,224
<b>Total</b>	<b>216,799,063</b>	<b>211,607,803</b>	<b>191,379,488</b>
<b>Workforce Development and Continuing Education</b>			
Instruction	16,040,583	14,259,580	10,153,769
Scholarships/Fellowships		120,750	
Institutional Support	96,000	-	
<b>Total</b>	<b>16,136,583</b>	<b>14,380,330</b>	<b>10,153,769</b>
<b>Auxiliary Services - Auxiliary Expenditures</b>	6,189,822	5,790,519	3,906,187
<b>Cable Television Academic Support</b>	1,424,200	1,321,600	1,218,346
<b>Emergency, Plant, Maintenance and Repair Fund</b>			
Operation and Maintenance of Plant	350,000	350,000	277,612
<b>Tranportation Fund - Auxiliary Expenditures</b>	2,500,000	2,500,000	640,607
<b>50th Anniversary Endowment Fund</b>			
Grants and Endowment Expenditures	250,000	250,000	49,046
<b>Major Facilities Reserve Fund</b>			
Operation and Maintenance of Plant	2,400,000	2,400,000	2,352,356
<b>Grants and Contracts*</b>	<b>19,548,000</b>	<b>20,807,500</b>	<b>8,433,372</b>
<b>Total All Funds</b>	<b>\$265,597,668</b>	<b>\$259,407,752</b>	<b>\$218,410,783</b>

\* Includes Spending Affordability Tax-supported grants.

## **FY 2010 CURRENT FUND SUMMARY**

### *REVENUE*

- State formula funding is \$32,501,008 a 3.0 % increase from the prior year.
- Tuition and fee revenue includes a \$3/\$6/\$9 in-county, in-State, out-of-State tuition increase.
- County funding is \$106,457,775 a 1.6% increase from the prior year.
- The Current Fund balance use is \$5,560,821 which includes \$1 million from the FY08 County Budget Savings program and \$1,054,545 from the FY09 County Budget Savings Program.

MONTGOMERY COLLEGE

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**FY 2010 CURRENT FUND**

<i>EXPENDITURES</i>	(000s)
FY 2009 Final Budget	\$211,608
Increase for salaries, other compensation	3,754
Increase for enrollment growth	400
Decrease for benefits	(295)
Increase for utilities	437
Increase for new buildings including Performing Arts Center and the Network Operations Center on the Takoma Park/Silver Spring Campus and other leased property.	2,002
Increase for BOT grants	95
Decrease for eliminating ten positions	(702)
Decrease for nonsalaried expenditures, net	(500)
Subtotal	<u>5,191</u>
FY 2010 Final Budget	\$216,799



MONTGOMERY COLLEGE

**SOURCES OF FUNDS AND EXPENDITURES**

**Current Fund**

	<u>FY 2010 Budget</u>	<u>FY 2009 Budget</u>	<u>FY 2008 Actual</u>
<b>SOURCES OF FUNDS</b>			
Tuition and Related Charges	\$ 70,084,943	\$ 67,524,390	\$ 62,594,615
Other Student Fees	1,041,516	1,047,841	956,594
County Contribution	106,457,775	104,804,553	98,581,360
State Aid	32,501,008	31,544,743	28,363,242
Fed. State & Priv. Gifts & Grants	300,000	300,000	307,888
Other Revenues	1,303,000	2,330,000	1,974,658
Revenue Transfers	(450,000)	(450,000)	(407,538)
Use of Fund Balance	5,560,821	4,506,276	
<b>TOTAL SOURCES OF FUNDS</b>	<b>216,799,063</b>	<b>211,607,803</b>	<b>192,370,819</b>
<b>EXPENDITURES</b>			
<b>SALARIES AND BENEFITS</b>	170,311,594	166,897,208	146,966,455
<b>OTHER OPERATING EXPENSES</b>			
Contracted Services	21,867,322	20,815,710	21,056,166
Supplies	5,914,452	5,866,987	4,944,062
Communications	2,431,564	2,357,797	2,042,858
Conferences and Meetings	2,867,548	2,894,454	1,704,951
BOT Grants	3,157,760	3,063,158	4,040,224
Utilities	7,314,720	6,790,834	5,498,186
Fixed Charges	546,558	443,184	493,869
<b>TOTAL OTHER OPERATING EXPENSES</b>	<b>44,099,924</b>	<b>42,232,124</b>	<b>39,780,316</b>
<b>FURNITURE AND EQUIPMENT</b>			
Replacement	187,236	176,232	210,031
Additional	2,200,309	2,302,239	4,422,686
<b>TOTAL FURNITURE AND EQUIPMENT</b>	<b>2,387,545</b>	<b>2,478,471</b>	<b>4,632,717</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 216,799,063</b>	<b>\$ 211,607,803</b>	<b>\$ 191,379,488</b>

MONTGOMERY COLLEGE

**SOURCES OF FUNDS AND EXPENDITURES**

(000s)

**Current Fund**

SOURCES OF FUNDS	FY 2010 Budget	FY 2009 Budget	Increase/Decrease	
			Amount	%
Tuition and Related Charges	\$70,085	\$67,524	\$2,561	3.8
Other Student Fees	1,041	1,048	(7)	(0.7)
County Contribution	106,458	104,805	1,653	1.6
State Aid	32,501	31,545	956	3.0
Fed'l., State & Private Gifts & Grants	300	300	-	-
Other Revenues	1,303	2,330	(1,027)	(44.1)
Subtotal	211,688	207,552	4,136	2.0
Nonmandatory Transfers	0	0	0	-
Use of Fund Balance	5,561	4,506	1,055	23.4
<b>TOTAL SOURCE OF FUNDS</b>	217,249	212,058	5,191	2.4
<b>EXPENDITURES</b>				
SALARIES & BENEFITS	170,312	166,897	3,415	2.0
OTHER OPERATING EXPENSES:				
Contracted Services	21,867	20,816	1,051	5.0
Supplies and Materials	5,914	5,867	47	0.8
Communications	2,432	2,358	74	3.1
Conferences and Meetings	2,867	2,894	(27)	(0.9)
Scholarships	3,158	3,063	95	3.1
Utilities	7,315	6,791	524	7.7
Fixed Charges	547	443	104	23.5
Subtotal	44,100	42,232	1,868	4.4
FURNITURE AND EQUIPMENT	2,387	2,479	(92)	(3.7)
SUBTOTAL EXPENDITURES	216,799	211,608	5,191	2.5
MANDATORY TRANSFERS	450	450	-	-
<b>TOTAL USE OF FUNDS</b>	\$217,249	\$212,058	\$5,191	2.4

MONTGOMERY COLLEGE

**EXPENDITURES BY PROGRAM**

**Current Fund**

	FY 2010 Budget		FY 2009 Budget		FY 2008 Actual	
	\$	% of Total	\$	% of Total	\$	% of Total
Instruction	\$81,114,905	37.41	\$78,834,873	37.26	\$72,848,559	38.06
Academic Support	30,678,786	14.15	30,200,434	14.27	26,245,720	13.71
Student Services	26,832,618	12.38	26,449,980	12.50	24,006,979	12.54
Operation and Mtc of Plant	32,266,365	14.88	31,150,588	14.72	26,445,405	13.82
Institutional Support	42,753,629	19.72	41,913,770	19.81	37,792,601	19.75
Scholarships/Fellowships	3,152,760	1.45	3,058,158	1.45	4,040,224	2.11
<b>TOTAL</b>	<b>\$216,799,063</b>	<b>100.00</b>	<b>\$211,607,803</b>	<b>100.00</b>	<b>\$191,379,488</b>	<b>100.00</b>

MONTGOMERY COLLEGE

**SUMMARY OF EXPENDITURES**

(000s)

**Current Fund**

	<u>FY 2010 Budget</u>	<u>% of Total</u>
<b>EXPENDITURES</b>		
Salaries and Benefits	\$170,312	78.6
Contracted Services	21,867	10.1
Supplies and Materials	5,914	2.7
Communications	2,432	1.1
Conferences and Meetings	2,867	1.3
BOT Grants	3,158	1.5
Utilities	7,315	3.4
Fixed Charges	547	0.3
Subtotal	<u>44,100</u>	<u>20.3</u>
<b>FURNITURE &amp; EQUIPMENT</b>		
Replacement	187	0.1
Additional	2,200	1.0
Subtotal	<u>2,387</u>	<u>1.1</u>
<b>TOTAL EXPENDITURES</b>	<u><u>\$216,799</u></u>	<u><u>100.0</u></u>

MONTGOMERY COLLEGE

**SUMMARY OF BENEFITS**

Current Fund

	FY 2010 Budget		FY 2009 Budget		Increase over prior year		FY 2008 Actual	FY 2007 Actual
	% of Total	\$	% of Total	\$	Amount	%		
5501 FICA	36.17	10,000,000	37.09	10,309,825	\$ (309,825)	(3.01)	\$ 8,929,545	\$ 8,196,283
5502 Retirement - Employee System	6.24	1,725,000	5.68	1,578,000	147,000	9.32	2,017,640	1,596,487
5503 Group Insurance Retirees	10.13	2,800,000	8.99	2,500,000	300,000	12.00	2,500,000	1,660,134
5504 Insurance - Active	39.78	11,000,000	38.60	10,728,555	271,445	2.53	8,696,181	8,162,463
5505 Recognition Awards	0.27	75,000	0.27	75,000	-	-	48,750	47,850
5506 Educational Assistance Benefit	2.71	750,000	2.43	675,000	75,000	11.11	689,710	608,595
5507 Compensated Absences	3.31	914,000	3.29	914,000	-	-	836,859	783,705
5508 Post-Retirement Contingency*	0.00	-	2.52	700,000	(700,000)	-	606,400	-
5509 Other Benefits	0.67	185,000	0.58	160,000	25,000	15.63	79,853	118,990
5510 Unemployment Compensation	0.49	135,000	0.36	100,000	35,000	35.00	74,771	93,399
5511 Service Charge Reimbursement	0.09	25,000	0.07	20,000	5,000	25.00	13,228	18,806
5512 Disability Related Services	0.14	40,000	0.13	35,000	5,000	14.29	21,258	6,664
<b>TOTAL Employee Benefits</b>	<b>100.00</b>	<b>\$27,649,000</b>	<b>100.00</b>	<b>\$27,795,380</b>	<b>(146,380)</b>	<b>(0.53)</b>	<b>\$24,514,195</b>	<b>\$21,293,376</b>

\* Eliminated by the County Executive as a Cost Savings measure.

**FY 2010 WORKFORCE DEVELOPMENT  
AND CONTINUING EDUCATION SUMMARY**

- The FY 2010 budget request is \$16.1 million, an increase of 12.2% from the prior year.
- Workforce Development & Continuing Education expects an increase in enrollments due to the growth of the following programs: expanded on-line course offerings, new course offerings in vocational ESL, launch of the Program Management Institute course series, full year of commercial drivers license (CDL) training, professional development course series for community ESL instructors, and expanded course offerings at the Germantown campus.
- There are no new positions in FY 2010.

MONTGOMERY COLLEGE

**SOURCES OF FUNDS AND EXPENDITURES**

**Workforce Development and Continuing Education**

<b>SOURCES OF FUNDS</b>	<b>FY 2010 Budget</b>	<b>FY 2009 Budget</b>	<b>FY 2008 Actual</b>
Tuition and Fees	\$ 7,175,000	\$ 6,645,000	\$ 5,855,184
State Aid	6,094,180	7,549,017	6,726,752
Federal State & Private Gifts & Grants	-	-	-
Other Revenues	400,000	300,000	228,704
Revenue Transfers	-	-	-
Use of Fund Balance	2,467,403	-	-
<b>TOTAL SOURCES OF FUNDS</b>	<b>16,136,583</b>	<b>14,494,017</b>	<b>12,810,640</b>
<b>EXPENDITURES</b>			
<b>SALARIES AND BENEFITS</b>	10,758,028	9,956,251	7,509,600
<b>OTHER OPERATING EXPENSES</b>			
Contracted Services	3,342,800	3,200,000	2,001,366
Supplies	477,450	513,600	288,703
Communications	253,105	253,105	153,513
Conferences and Meetings	373,200	229,950	73,238
Scholarships	96,000	120,750	16,866
Fixed Charges	-	-	-
<b>TOTAL OTHER OPERATING EXPENSES</b>	<b>4,542,555</b>	<b>4,317,405</b>	<b>2,533,686</b>
<b>FURNITURE AND EQUIPMENT</b>			
Replacement	6,000	12,000	-
Additional	830,000	94,674	110,483
<b>TOTAL FURNITURE AND EQUIPMENT</b>	<b>836,000</b>	<b>106,674</b>	<b>110,483</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 16,136,583</b>	<b>\$ 14,380,330</b>	<b>\$ 10,153,769</b>

**FY 2010 EMERGENCY PLANT MAINTENANCE AND REPAIR FUND SUMMARY**

- The FY 2010 budget is \$350,000.
- County funding is \$250,000, the same amount as the prior year.



MONTGOMERY COLLEGE

**SOURCES OF FUNDS AND EXPENDITURES**

**Emergency Plant Maintenance and Repair Fund**

<b>SOURCES OF FUNDS</b>	<b><u>FY 2010 Budget</u></b>	<b><u>FY 2009 Budget</u></b>	<b><u>FY 2008 Actual</u></b>
County Contribution	\$ 250,000	\$ 250,000	\$ 250,000
Miscellaneous - insurance reimbursement	-	-	-
Interest Income	2,000	2,000	22,629
Use of Fund Balance	98,000	98,000	
<b>TOTAL SOURCES OF FUNDS</b>	<b><u>350,000</u></b>	<b><u>350,000</u></b>	<b><u>272,629</u></b>
<b>EXPENDITURES</b>			
<b>SALARIES AND BENEFITS</b>	-	-	-
<b>OTHER OPERATING EXPENSES</b>			
Contracted Services	350,000	350,000	277,612
<b>TOTAL OTHER OPERATING EXPENSES</b>	<b><u>350,000</u></b>	<b><u>350,000</u></b>	<b><u>277,612</u></b>
<b>FURNITURE AND EQUIPMENT</b>			
Replacement	-	-	-
Additional	-	-	-
<b>TOTAL FURNITURE AND EQUIPMENT</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>TOTAL EXPENDITURES</b>	<b><u>\$ 350,000</u></b>	<b><u>\$ 350,000</u></b>	<b><u>\$ 277,612</u></b>

## **FY 2010 CABLE TV SUMMARY**

- The FY 2010 budget is \$1,424,200.
- Funding from the County Cable Plan is \$1,319,940.
- Funding from the fund balance in the amount of \$104,260 is to support the digital migration plan to a tapeless environment.

MONTGOMERY COLLEGE

**SOURCES OF FUNDS AND EXPENDITURES**

**Cable Television**

<b>SOURCES OF FUNDS</b>	<b><u>FY 2010 Budget</u></b>	<b><u>FY 2009 Budget</u></b>	<b><u>FY 2008 Actual</u></b>
County Cable Plan	\$ 1,319,940	\$ 1,321,600	\$ 1,219,000
Other Revenue	-	-	-
Use of Fund Balance	104,260	-	-
<b>TOTAL SOURCES OF FUNDS</b>	<b>1,424,200</b>	<b>1,321,600</b>	<b>1,219,000</b>
<b>EXPENDITURES</b>			
<b>SALARIES AND BENEFITS</b>	1,085,600	1,123,800	959,247
<b>OTHER OPERATING EXPENSES</b>			
Contracted Services	118,000	88,200	59,830
Supplies	101,000	76,600	131,539
Communications	-	10,500	-
Conferences and Meetings	14,600	22,500	13,825
<b>TOTAL OTHER OPERATING EXPENSES</b>	<b>233,600</b>	<b>197,800</b>	<b>205,194</b>
<b>FURNITURE AND EQUIPMENT</b>			
Replacement	105,000	-	-
Additional	-	-	53,905
<b>TOTAL FURNITURE AND EQUIPMENT</b>	<b>105,000</b>	<b>-</b>	<b>53,905</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,424,200</b>	<b>\$ 1,321,600</b>	<b>\$ 1,218,346</b>

## **FY 2010 AUXILIARY ENTERPRISES SUMMARY**

- The FY 2010 budget is \$6,189,822, a 6.9% increase from the prior year.
- Auxiliary Enterprises is comprised of seven areas: Director's Office; Bookstore; Child Care; Contract Services which includes Concessions, Summer Dinner Theatre, MCMunchies, copying services, vending machines, food and beverage services; Facilities rental; the Robert E. Parilla Performing Arts Center rental and the Takoma Park/Silver Spring Performing Arts Center rental.
- There are no new positions in FY 2010.

MONTGOMERY COLLEGE

**SOURCES OF FUNDS AND EXPENDITURES**

**Auxiliary Enterprises**

<b>SOURCES OF FUNDS</b>	<b>FY 2010 Budget</b>	<b>FY 2009 Budget</b>	<b>FY 2008 Actual</b>
Other Revenues	\$ 6,065,929	\$ 5,552,977	\$ 3,951,000
Revenue Transfers	(8,000)	(1,000)	(3,200)
Use of Fund Balance, net	131,893	238,542	
<b>TOTAL SOURCES OF FUNDS</b>	<b>6,189,822</b>	<b>5,790,519</b>	<b>3,947,800</b>
<b>EXPENDITURES</b>			
<b>SALARIES AND BENEFITS</b>	4,668,770	4,435,751	2,930,020
<b>OTHER OPERATING EXPENSES</b>			
Contracted Services	760,337	627,619	378,360
Supplies	263,565	202,215	220,195
Communications	41,800	33,000	24,095
Conferences and Meetings	123,550	266,134	202,695
Utilities	18,000	18,000	-
Fixed Charges	3,800	3,800	1,956
<b>TOTAL OTHER OPERATING EXPENSES</b>	<b>1,211,052</b>	<b>1,150,768</b>	<b>827,301</b>
<b>FURNITURE AND EQUIPMENT</b>			
Replacement	120,000	162,000	42,760
Additional	190,000	42,000	106,106
<b>TOTAL FURNITURE AND EQUIPMENT</b>	<b>310,000</b>	<b>204,000</b>	<b>148,866</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 6,189,822</b>	<b>\$ 5,790,519</b>	<b>\$ 3,906,187</b>

## **FY 2010 TRANSPORTATION FUND SUMMARY**

- The FY 2010 budget is \$2,500,000 from user fees, other revenue and interest.

MONTGOMERY COLLEGE

**SOURCES OF FUNDS AND EXPENDITURES**

**Transportation Fund**

<b>SOURCES OF FUNDS</b>	<b><u>FY 2010 Budget</u></b>	<b><u>FY 2009 Budget</u></b>	<b><u>FY 2008 Actual</u></b>
Student Fees	2,300,000	2,300,000	2,123,835
Other Revenue	100,000	100,000	200,599
Interest	100,000	100,000	78,606
<b>TOTAL SOURCES OF FUNDS</b>	<b><u>2,500,000</u></b>	<b><u>2,500,000</u></b>	<b><u>2,403,040</u></b>
 <b>EXPENDITURES</b>			
<b>SALARIES AND BENEFITS</b>		568,392	44,032
<b>OTHER OPERATING EXPENSES</b>			
Contracted Services	2,500,000	1,931,608	596,575
<b>TOTAL OTHER OPERATING EXPENSES</b>	<b><u>2,500,000</u></b>	<b><u>1,931,608</u></b>	<b><u>596,575</u></b>
<b>FURNITURE AND EQUIPMENT</b>			
Replacement	-	-	-
Additional	-	-	-
<b>TOTAL FURNITURE AND EQUIPMENT</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>TOTAL EXPENDITURES</b>	<b><u>\$ 2,500,000</u></b>	<b><u>\$ 2,500,000</u></b>	<b><u>\$ 640,607</u></b>

MONTGOMERY COLLEGE

FY 2010 FEDERAL, STATE AND PRIVATE GRANTS & CONTRACTS

<u>Grant</u>	<u>State</u>	<u>Federal</u>	<u>Other</u>	<u>Matching Requirements</u>	<u>Project</u>
Americorps/Vista	\$	\$ 20,000		\$	\$ 20,000
Adult Education and Literacy Act (Title II of the WIA of 1998) MSDE-AELG	500,000	1,300,000	100,000	400,000	2,300,000
Adult ESOL (AELG) Montgomery County - County tax supported			400,000 *		400,000
Cafritz Foundation			50,000		50,000
Corporation for National Service Program Service Learning		100,000			100,000
Department of Labor		500,000			500,000
Environmental Protection Agency		25,000			25,000
Federal Earmark Appropriation/Stimulus Package		1,900,000			1,900,000
Freddie Mac Foundation Child Care Scholarships			50,000		50,000
Freeman Foundation			50,000		50,000
Maryland Commission on Health HHS - Tobacco Education	10,000				10,000
Maryland Department of Disabilities	60,000				60,000
Maryland Department of Education - Early Childhood Education Scholarships	65,000				65,000
Maryland Department of Labor, Licensing and Regulation - BRAC Workforce	100,000				100,000
Maryland DOE DCTAL, Title IC Federal pass through (Program Improvement)		600,000			600,000
Maryland Economic Department Assistance Authority Fund - MEDAAF Grant	1,500,000				1,500,000
Maryland Higher Education Commission - Nursing Faculty Fellowship	60,000				60,000
Maryland State Arts Council - PAC	25,000				25,000
MHEC - Nursing/Medical Support Programs, other	400,000				400,000
Montgomery College Foundation			500,000	70,000	570,000
Montgomery County Arts and Humanities Council - PAC, other			100,000		100,000
Montgomery County Community Foundation			10,000		10,000
NASA		400,000			400,000
National Endowment for Humanities - Digital Hum. Program, Fac. Training, etc.		300,000			300,000
National Endowment for the Arts		200,000			200,000
NIH Bridges to the Baccalaureate - Biomedical Scholars Program, other		250,000			250,000
NIST SURF - undergraduate fellowships		15,000			15,000
National Oceanic Atmospheric Administration (NOAA) - gaming		8,000			8,000
National Science Foundation - CCLI, other		300,000			300,000
National Science Foundation (NSF) - Cyberwatch, other		100,000			100,000
National Science Foundation - ATE Grant		300,000			300,000
National Science Foundation - MathBench Modules: Mathematics for all Biology Undergraduates, other		75,000			75,000
National Science Foundation - S - STEM , other		600,000			600,000
National Science Foundation - Nanoscale Science & Eng. Education, other		200,000			200,000
National Science Foundation		1,000,000			1,000,000
Pepsi Bottling Company			130,000		130,000



MONTGOMERY COLLEGE

FY 2010 FEDERAL, STATE AND PRIVATE GRANTS & CONTRACTS

<u>Grant</u>	<u>State</u>	<u>Federal</u>	<u>Other</u>	<u>Matching Requirements</u>	<u>Project</u>
Refugee Center Civics ESL & TAP (MONA)	350,000	600,000			950,000
State of Maryland ESOL Funding (MHEC)	2,000,000				2,000,000
State of Maryland, Germantown, other	1,065,000				1,065,000
State of Maryland Technology Match (ITP)	400,000				400,000
U.S. Department of Defense - Walter Reed internships		30,000			30,000
U.S. Department of Education - ABE Career Pathways		75,000			75,000
U.S. Department of Education CCAMPIS		125,000			125,000
U.S. Department of Education TRIO Educational Opportunity Centers		250,000			250,000
U.S. Department of Education TRIO (Student Support Services)		250,000			250,000
U.S. Department of Health & Human Services HRSA, HCOP, other		535,000			535,000
U.S. Department of Education Minority Science Engineering Improvement Program		100,000			100,000
U.S. Department of Education FIPSE		200,000			200,000
U.S. Department of Homeland Security - STEM Careers, etc		150,000			150,000
University of Maryland University College Maryland On-Line Program	15,000				15,000
Various State, Federal, & Private Sector Grants & Contracts (under \$200k)			1,000,000		1,000,000
Webber Family Foundation			100,000		100,000
Total Revenue/Expenditures	<u>6,550,000</u>	<u>10,508,000</u>	<u>2,490,000</u>	<u>470,000</u>	<u>20,018,000</u>
Total for Appropriation	\$6,550,000	\$10,508,000	\$2,490,000	-	\$19,548,000
				Tax Supported	400,000
				Non-supported	<u>19,148,000</u>
					19,548,000

\* County Tax Supported

## ENROLLMENT PROJECTIONS

- Credit hours are budgeted at 498,842. This is an increase of 5.9% from the FY 2008 actual hours and a .3% increase from the FY 2009 budgeted credit hours.

### ***Primary Factors Related to Anticipated FY 2010 Enrollment Projection:***

- Montgomery County Public High School graduates in the year 2009 are projected to decrease slightly from the record number of 2008 graduates, and the College's "student draw-rate" from high school graduates should continue to be steady at almost 25.2%. Initiatives developed through the enhanced MC/MCPS Partnership should yield enrollment dividends in FY 2010 and later.
- Distance education enrollments will resume their substantial annual increases.
- The partnership with the expanding programs at the Universities at Shady Grove, increases in AAT degree programs, and increased capacity in health sciences programs should yield increased Montgomery College enrollments.
- Class scheduling improvements, facilities expansions and renovations, as well as additional parking and other transportation enhancements will support increased access, capacity, and enrollments.

**COMPONENTS OF THE PROJECTIONS**

The Montgomery College student body is made up of subpopulations that have varying degrees of importance for the total enrollment. These components fall into three main categories: residents of Montgomery County, residents of other Maryland counties, and non-residents of Maryland. The first category, residents of Montgomery County, is by far the largest contributor to the total enrollment at the College. It is segmented according to new entrants who are graduates of Montgomery County high schools in the previous three years, returning students from previous semesters, and new entrants who are older Montgomery County residents. The College has historical and projected data available concerning the size of the populations from which all of the components are drawn as well as trend data for enrollment from each of these population segments. Forecasts for each component can be made by applying projected yield coefficients to projected population statistics. Overall enrollment for a given year is then projected as the sum of the components for that year.

The segments of total enrollment that are projected separately, and the sources of data for each segment, are listed below:

Segment	Data Source
1. Montgomery County residents:	
Recent high school graduates, delayed entry students, and Early placement students.	Montgomery County Public Schools, Division of Planning, projections of enrollment in twelfth grade in MCPS; historical information on graduates of County private and parochial schools.
Returning students from past semesters and re-enrollees.	Retention rates of returning students from past semesters and re-enrollees.
Adult County residents who are new entrants including post Graduates, those over 60 years old, and transfer students.	Montgomery County Planning Board projections of County population between 20 and 55 years of age; the College's past enrollment of new students in this age group including transfer students and post-graduates plus those over 60 years of age.
2. Maryland residents outside of Montgomery County.	Maryland Department of State Planning projections of enrollment in twelfth grade in neighboring counties.
3. Non-residents of Maryland.	Related to the size of the College, the extensiveness of its program, and regional demographic, economic, and political conditions.

## ENROLLMENT PROJECTIONS

### COHORT ASSUMPTIONS

High School Students: The number of MCPS graduates enrolling at the College is expected to decrease slightly for fall 2009, due primarily to the projected decrease in the number of these graduates. The proportion of those graduates who enroll at the College immediately after graduation is expected to remain the same as in the past year. The percentage of MCPS high school graduates entering MC immediately after graduation is projected to be 25.2% in fall 2009, and stay the same through FY2010. For the remainder of the projection period, this draw rate is expected to increase to 25.3% for FY 2011 and FY2012, and reach 25.4% in FY 2013. This rate is the same as in recent years.

Older Adult Students: The number of new older adult students enrolling in fall 2008 was lower than in fall 2007, but is projected that this component will gradually increase through the remainder of the projection period as the County experiences increases in the number of residents without previous postsecondary education.

Returning Students: Slightly less than 72% of the in-County students who enrolled previously at the College re-enrolled in fall 2008. This rate was lower than the rate for fall 2007. With the rate of increase in the percentage of full-time students at the College likely to level-off after fall 2008, the returning rate is projected to remain at about 72%.

Maryland Residents: The number of Maryland residents from other counties enrolling at the College has increased steadily since fall 2001. Enrollment for this component should increase slightly for most of the remainder of the projection period due to forecasted increases for 12<sup>th</sup> grade enrollments in neighboring counties and the regional appeal of the health sciences and engineering programs, as well as several new programs of study.

Non-Residents: The number of non-residents enrolling at the College in fall 2008 resumed its historic annual increase following two years of level enrollment. Due to the increased number of DC residents enrolling at the College, and expanded Takoma Park/Silver Spring and Germantown facilities, this number is expected to continue to increase moderately during the projection period.

### OTHER PROJECTION ASSUMPTIONS

Extended Learning: Distance Learning increased 14.8% this fall. Enrollment in both Distance Learning and off-campus classes is expected to continue to rise by at least 6% annually over the projection period.

Summer Enrollment: Total on-campus summer enrollment is expected to increase by about 5.8% in credit hours in FY 2010. Summer enrollment credit hours are expected to increase between 0.5% and 2.5% for the remainder of the projection period.

Facilities: The increased capacity afforded by the recently-completed Health Sciences Building and Student Services Center and the Morris and Gwendolyn Cafritz Foundation Arts Center are included in the projected growth at Takoma Park/Silver Spring. Initial, rough estimates of the

MONTGOMERY COLLEGE

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potential impact of the Cultural Arts Center at Takoma Park/Silver Spring, the new Science Building and renovation of the two existing science buildings at Rockville, and the Life Sciences facilities at Germantown are included as well.

MONTGOMERY COLLEGE

**ENROLLMENT PROJECTIONS**

GERMANTOWN TOTALS

FISCAL YEAR	A C T U A L S			P R O J E C T I O N S				
	2007	2008	2009	2010	2011	2012	2013	2014
<b>Students</b>								
Summer (A)	863	853	945	999	1,037	1,050	1,063	1,075
Summer (B)	1,542	1,591	1,704 +	1,761	1,805	1,819	1,834	1,848
Fall	5,529	5,744	6,009	6,140	6,208	6,208	6,208	6,174
Spring	5,004	5,250	5,406 +	5,533	5,590	5,602	5,590	5,567
Total	12,938	13,438	14,064 +	14,434	14,641	14,679	14,695	14,665
<b>Hours</b>								
Summer (A)	2,919	2,961	3,331	3,592	3,850	4,013	4,207	4,365
Summer (B)	5,238	5,429	5,877 +	6,203	6,458	6,675	6,907	7,082
Fall	39,966	41,318	42,983	44,080	44,649	44,783	44,849	44,779
Spring	34,801	36,832	38,292 +	39,393	40,030	40,218	40,374	40,381
Total	82,924	86,540	90,483 +	93,267	94,987	95,689	96,337	96,606

+ Projected enrollment

(A) July and August enrollments

(B) May and June enrollments

MONTGOMERY COLLEGE

**ENROLLMENT PROJECTIONS**

ROCKVILLE TOTALS

FISCAL YEAR	A C T U A L S			P R O J E C T I O N S				
	2007	2008	2009	2010	2011	2012	2013	2014
<b>Students</b>								
Summer(A)	3,871	3,818	3,910	3,987	4,064	4,109	4,109	4,120
Summer (B)	4,937	5,101	5,160 +	5,215	5,336	5,380	5,413	5,424
Fall	15,275	15,801	15,816	15,863	16,035	16,035	16,025	15,960
Spring	14,526	14,695	15,091 +	15,316	15,488	15,488	15,477	15,413
Total	38,609	39,415	39,977 +	40,382	40,924	41,013	41,024	40,917
<b>Hours</b>								
Summer (A)	14,713	14,576	15,081	15,502	15,891	16,138	16,254	16,459
Summer (B)	19,080	19,953	20,293 +	20,605	21,167	21,564	21,974	22,352
Fall	124,435	129,607	130,267	131,923	133,847	134,445	134,961	135,118
Spring	115,341	116,117	119,381 +	121,389	123,028	123,428	123,731	123,608
Total	273,569	280,253	285,022 +	289,419	293,933	295,575	296,921	297,537

+ Projected enrollment

(A) July and August enrollments

(B) May and June enrollments

MONTGOMERY COLLEGE

**ENROLLMENT PROJECTIONS**

TAKOMA PARK / SILVER SPRING TOTALS

FISCAL YEAR	A C T U A L S			P R O J E C T I O N S				
	2007	2008	2009	2010	2011	2012	2013	2014
<b>Students</b>								
Summer (A)	1,467	1,341	1,679	1,848	1,860	1,897	1,897	1,885
Summer (B)	1,934	2,071	2,244 +	2,334	2,397	2,448	2,436	2,436
Fall	5,685	6,163	6,586	6,772	6,850	6,850	6,839	6,817
Spring	5,431	5,892	6,346 +	6,538	6,640	6,640	6,628	6,606
Total	14,517	15,467	16,855 +	17,491	17,747	17,836	17,800	17,743
<b>Hours</b>								
Summer (A)	5,232	4,925	6,206	6,722	6,904	7,105	7,204	7,261
Summer (B)	7,294	7,741	8,447 +	8,779	9,002	9,196	9,232	9,248
Fall	42,982	47,204	50,211	51,664	52,294	52,396	52,456	52,377
Spring	40,321	44,343	47,454 +	48,990	49,814	50,002	50,141	50,076
Total	95,829	104,213	112,318 +	116,155	118,015	118,699	119,033	118,963

- + Projected enrollment
- (A) July and August enrollments
- (B) May and June enrollments



MONTGOMERY COLLEGE

**ENROLLMENT PROJECTIONS**

TOTAL COLLEGE TOTALS

	FISCAL YEAR	A C T U A L S			P R O J E C T I O N S				
		2007	2008	2009	2010	2011	2012	2013	2014
<b>Students</b>									
Summer (A)		5,951	5,750	6,241	6,030	6,223	6,366	6,462	6,560
Summer (B)		7,972	8,297	8,353 +	8,587	8,838	9,033	9,197	9,334
Fall		22,893	23,866	24,452	24,830	25,130	25,200	25,250	25,230
Spring		21,525	22,188	22,297 +	22,802	23,139	23,223	23,288	23,268
Total		58,341	60,101	61,343 +	62,249	63,330	63,822	64,196	64,392
<b>Hours</b>									
Summer (A)		22,864	22,462	24,618	25,816	26,645	27,257	27,664	28,085
Summer (B)		31,612	33,123	34,616 +	35,587	36,627	37,435	38,113	38,683
Fall		207,383	218,129	223,461	227,667	230,790	231,624	232,267	232,275
Spring		190,463	197,292	205,128 +	209,773	212,873	213,648	214,247	214,064
Total		452,322	471,006	487,823 +	498,842	506,935	509,964	512,291	513,107

Student enrollments for an academic term represent unduplicated students and not the sum of students at each campus during a term, since students often enroll at multiple campuses

- + Projected enrollment
- (A) July and August enrollments
- (B) May and June enrollments

MONTGOMERY COLLEGE

**ENROLLMENT PROJECTIONS**

NON-CREDIT CONTINUING EDUCATION STUDENT ENROLLMENTS AND NUMBERS OF FULL-TIME EQUIVALENT STUDENTS\* IN EQUATED-CREDIT COURSES

INTRODUCTION

Steady growth is anticipated for non-credit continuing education. The figures shown are derived from historical trends, programmatic plans, and past experience.

ACTUAL SIX YEARS - PROJECTED SIX YEARS

FISCAL YEAR	COURSES/ SECTIONS	TOTAL STUDENT ENROLLMENT	STATE-FUNDED	NON-FUNDED	TOTAL FTE *
<u>A C T U A L</u>					
2003	2,667	25,323	1,450	489	1,939
2004	2,794	26,249	1,450	325	1,775
2005	3,423	39,532	2,345	421	2,766
2006	3,925	44,540	3,075	674	3,749
2007	4,234	46,892	3,270	598	3,868
2008	4,248	46,807	2,675	1,280	3,955
<u>P R O J E C T E D</u>					
2009	4,415	48,572	2,760	1,339	4,099
2010	4,588	50,862	2,865	1,350	4,215
2011	4,679	52,991	3,030	1,072	4,102
2012	4,773	54,543	3,195	983	4,178
2013	4,868	56,138	3,260	994	4,254
2014	4,955	58,057	3,350	950	4,300

\* One FTE is equal to 30 equated credit hours of instruction

# MONTGOMERY COLLEGE

## ENROLLMENT PROJECTIONS

### SUMMARY OF FISCAL FTE ENROLLMENTS CREDIT AND NON-CREDIT COMBINED

College revenues are calculated primarily on the basis of Full-time Equivalent Students (FTES). This table presents the projected FTES for Montgomery College for the next six years and the actual FTES for the most recent five years.

TOTAL FULL-TIME EQUIVALENT STUDENTS FY 2004 - FY 2014\*; Actual Enrollment - FY 2004 - FY 2008 Projected Enrollment - FY 2009 - FY 2014.

FISCAL YEAR	A C T U A L					P R O J E C T I O N S					
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
<b>Credit</b>											
State funded	12,609	12,906	12,964	13,669	14,257	14,704	15,037	15,281	15,372	15,442	15,467
Non-funded	1,370	1,426	1,504	1,440	1,509	1,556	1,592	1,617	1,627	1,634	1,637
<b>TOTAL</b>	<b>13,979</b>	<b>14,332</b>	<b>14,469</b>	<b>15,110</b>	<b>15,766</b>	<b>16,261</b>	<b>16,628</b>	<b>16,898</b>	<b>16,999</b>	<b>17,076</b>	<b>17,104</b>
State Aid to be Claimed+	12,314	12,516	12,609	12,906	12,964	13,669	14,257	14,704	15,037	15,281	15,372
<b>Non-credit**</b>											
State-funded	1,450	2,345	3,075	3,270	2,675	2,760	2,865	3,030	3,195	3,260	3,350
Non-funded	325	421	674	598	1,280	1,339	1,350	1,072	983	994	950
<b>TOTAL</b>	<b>1,775</b>	<b>2,766</b>	<b>3,749</b>	<b>3,868</b>	<b>3,955</b>	<b>4,099</b>	<b>4,215</b>	<b>4,102</b>	<b>4,178</b>	<b>4,254</b>	<b>4,300</b>
State Aid to be claimed+	1,362	1,450	1,450	2,345	3,075	3,270	2,675	2,760	2,865	3,030	3,195
<b>Overall</b>											
State-funded	14,059	15,251	16,039	16,939	16,932	17,464	17,902	18,311	18,567	18,702	18,817
Non-funded	1,695	1,847	2,178	2,038	2,789	2,895	2,942	2,689	2,610	2,628	2,587
<b>TOTAL</b>	<b>15,754</b>	<b>17,098</b>	<b>18,217</b>	<b>18,977</b>	<b>19,721</b>	<b>20,360</b>	<b>20,843</b>	<b>21,000</b>	<b>21,177</b>	<b>21,330</b>	<b>21,404</b>
State Aid to be Claimed+	13,676	13,966	14,059	15,251	16,039	16,939	16,932	17,464	17,902	18,311	18,567

\* FTES = 30 load hours of equated credit hours of instruction. The total FTES reported reflect all the FTES generated by different College programs.

\*\* Includes subscription and non-subscription enrollments.

+ Beginning in fiscal 1987, the State pays community colleges each fiscal year for the number of State FTES generated two years previously.

MONTGOMERY COLLEGE

**COST PER STUDENT**

**College Credit Programs - Current Fund**

<u>Fiscal Year</u>	<u>Expenditures</u>	<u>Total Enrollment (Fall)</u>	<u>Total Annual Semester Hours Of Enrollment</u>	<u>FTE* Students</u>	<u>Cost per FTE</u>
2010	216,799,063	24,830	498,842	16,628	13,038
2009	203,242,633	24,452	492,788	16,426	12,373
2008	191,379,488	23,866	471,006	15,700	12,190
2007	176,819,073	22,893	452,322	15,077	11,727
2006	158,806,781	22,263	434,806	14,494	10,957
2005	149,228,495	22,254	429,962	14,332	10,412
2004	139,899,752	21,671	419,374	13,979	10,008
2003	129,978,865	21,805	415,189	13,840	9,392
2002	124,642,335	21,347	405,309	13,510	9,226
2001	116,367,413	20,923	387,443	12,915	9,010
2000	105,105,526	20,843	378,051	12,602	8,341
1999	91,943,557	20,360	366,518	12,217	7,526
1998	85,574,224	20,350	358,312	11,944	7,165
1997	80,334,066	20,457	353,797	11,793	6,812
1996	78,096,836	21,472	363,751	12,125	6,441
1995	75,771,866	22,305	367,733	12,258	6,182
1994	72,926,327	22,940	379,854	12,662	5,760
1993	67,479,535	23,117	384,945	12,832	5,259
1992	64,189,754	23,931	385,928	12,864	4,990
1991	61,523,526	22,359	367,969	12,266	5,016

\* FTE is a figure which represents the number of full-time equivalent students (total semester hours divided by 30). The figures in this chart represent all the students receiving instruction in the credit programs of the College (not including Continuing Education noncredit offerings). Actual State Aid, however, is computed on the basis of an FTE figure representing State residents only.

MONTGOMERY COLLEGE

**SCHEDULE OF TUITION RATES & FEES**

FY 2010

**TUITION RATES**

County Residents	-	\$102	per semester hour
State Residents	-	\$209	per semester hour
Non-Residents	-	\$284	per semester hour

**SCHEDULE OF FEES**

Consolidated Fee*	20%	of Tuition or a minimum of \$50
Technology Fee (per semester hour)	\$ 5.00	
Application Fee	25.00	
Applied Music Fee (per semester hour)	75.00	
Change of Schedule	10.00	
Credit by Examination	40%	of in-county tuition
Invalid Check Fee (each occurrence)	25.00	
Late Payment Fee	50.00	
Late Registration Fee	35.00	
Transportation Fee (per semester hour)	4.00	
Major Facilities Reserve fund Fee (per semester hour)	5.00	
Replacement Diploma Fee	25.00	
Student Status Certification Fee	5.00	
Traffic Fines - Range depends on severity of the violation	25.00 - 100.00	
Transcript (for each issue)	5.00	
Tuition Installment Late Charge Fee	25.00	
Tuition Installment Service Charge	35.00	
Facilities Use Fee - Varies according to facilities used		
Library Fines and Fees Lost Book - Depends upon cost of book lost		
Technology Fees for certification courses to be determined by course		

\* The "Consolidated Fee" is a fee assessed of all students, as a percent of tuition paid (20% of tuition) or a minimum of \$50. The fee is intended partially to offset separate fee charges formerly associated with registration, records, use of various in-class instructional and laboratory supplies and instructionally related items (such as library, learning resources, and counseling and advising materials and services), student activities and athletics, intramurals, support of alumni, and use of some instructional equipment and expendable supply items. For Fall Semester and Spring Semester on-campus credit hours only, an amount of approximately 10% will be deposited from the "Consolidated Fee" to the credit and support of the campus student activity, athletic, and intramural program.

MONTGOMERY COLLEGE

**SUPPORT, ASSOCIATE AND ADMINISTRATIVE STAFF SALARY SCHEDULE**

**FY 2010**

<u>Grade</u>	<u>Hourly Rate</u>		<u>Annual Rate</u>	
	<u>Minimum</u>	<u>Maximum</u>	<u>Minimum</u>	<u>Maximum</u>
A	\$12.47	\$21.33	25,937.60	44,366.40
B	13.22	22.60	27,497.60	47,008.00
C	14.01	23.95	29,140.80	49,816.00
D	14.86	25.38	30,908.80	52,790.40
E	16.04	27.40	33,363.20	56,992.00
F	17.33	29.57	36,046.40	61,505.60
G	18.72	31.94	38,937.60	66,435.20
H	20.21	34.49	42,036.80	71,739.20
I	22.24	37.92	46,259.20	78,873.60
J	24.46	41.70	50,876.80	86,736.00
K	26.90	45.86	55,952.00	95,388.80
L	29.59	50.43	61,547.20	104,894.40
M	31.96	54.46	66,476.80	113,276.80
N	34.52	58.80	71,801.60	122,304.00
O	37.28	63.50	77,542.40	132,080.00
P	40.26	68.56	83,740.80	142,604.80
Q	42.67	72.67	88,753.60	151,153.60
R	45.24	77.02	94,099.20	160,201.60
S	47.95	81.63	99,736.00	169,790.40

\* Annual Equivalent Rate for a Full-time, 12 Month Employee

MONTGOMERY COLLEGE

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**FACULTY SALARY INFORMATION**

Academic Year 2009-2010

<u>Part-time Faculty Salary Schedule</u>	<u>Salary per ESH</u>	<u>Part-Time Faculty Supplemental Stipend for Teachers with High Demand Skills</u>	
(to be determined)			Total Salary w/ Stipend Per ESH
Academic Rank		<u>Stipend</u>	
Lecturer	\$ 850	\$ 0	\$ 850
Adjunct Professor I	\$ 890	\$ 10	\$ 900
Adjunct Professor II	\$ 925	\$ 25	\$ 950

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Overload Salary Schedule for Faculty Members

<u>Consecutive Years of Service</u>	<u>FY 2010</u>
Less than 6 years	\$ 1,096
6 years or more	\$ 1,212
Rehired Retired Faculty	\$ 3,134

NOTES: Dollar amounts shown are for one equivalent semester hour (ESH).